

REGULAR EDA MEETING AGENDA

May 10, 2024, 9 AM

A regular meeting of the Economic Development Authority (EDA) of Stafford County will be held in the George L. Gordon, Jr., Government Center, 1300 Courthouse Rd, Stafford, VA 22554.

1. CALL TO ORDER

- a. All members and staff shall state and disclose any real or perceived conflict of interest on any matter on the Agenda.
- 2. APPROVAL OF MINUTES
 - a. April 12, 2024, Regular Meeting Minutes
- 3. PUBLIC PRESENTATIONS
 - a. Micah Ministries
 - b. Stafford County Economic Development Report
 - c. RIoT/Go VA grant update
- 4. TREASURER'S REPORT
 - a. Current Financials
 - i. MARCH
- 5. SECRETARY'S REPORT
 - a. Marketing & Events Update
 - i. Business Appreciation Recap
- 6. CHAIRMAN'S REPORT
 - a. Welcome Aquia District EDA Member, Janelle Holland
 - b. Certificate of Appreciation for Danielle Davis
- 7. COMMITTEE AND WORKING GROUP REPORTS
 - a. Loan Committee (J Rowley, J Summits)
 - i. Appoint committee member
 - ii. Global Bronze Foundation Loan Application for Business Growth Fund
 - iii. Loan Fund Recapitalization
 - iv. Status of Vitae Vital loan amendment
 - b. Business Resources Committee (J Rowley, P Jett, L Barber)
 - c. Property Group (H Hagerman)
 - d. Technology Committee (M Wilson, J Roosa)
- 8. OLD BUSINESS
 - a. Elect New Secretary
 - b. Costs for Reservation of Roadway & Utility Easements for RV Parkway
- 9. NEW BUSINESS
 - a. Audit contract with PB Mares (2 attachments)
 - b. FY25 Insurance Quote
- 10. CLOSED SESSION Pursuant to Section 2.2- 3711 A of the Code of Virginia 1950, as amended. The EDA intends to hold a closed session to discuss matters related to § 2.2-3711 A.
- 11. ADJOURNMENT The next regular meeting is Scheduled for June 14, 2024 at 9:00 AM at the Board of Supervisors Chambers, 1300 Courthouse Rd, Stafford, VA 22554.

A



REGULAR MEETING MINUTES

April 12, 2024

The regular meeting of the Economic Development Authority (EDA), of Stafford County, Virginia, was held at the George L. Gordon Jr. Government Center, 1300 Courthouse Rd, Stafford, VA 22554 with a virtual option on Friday, April 12, 2024.

1.CALL TO ORDER

This meeting was called to order by Mr. Howard Owen at 9:00 AM. A quorum was present and accounted for.

Members

Howard Owen, Chairman Heather Hagerman, Vice-Chairman Jack Rowley, Treasurer Price Jett Jeff Roosa Marlon Wilson - Virtual

ED/EDA Staff Present

Liz Barber Josh Summits Linzy Browne Joey Peppersack Christine Mulrooney

Also Present

Jen Morgan, RioT Kirsten Maxon, Public Al Watkins, Public

Mr. Owen calling the session to order, noting the expected late arrivals of Charlie and Heather, and the absence of Danielle. Mr. Owen emphasized the disclosure of any conflicts of interest among members and staff.

2. APPROVAL OF MINUTES

A. March 8, 2024 Regular Meeting Minutes: Mr. Owen opened up the discussion on the minutes. Mr. Rowley moves to accept the minutes, Mr. Jett seconds.

VOTE: 5-0 Approved

3. PUBLIC PRESENTATIONS

A. Mrs. Barber provided a brief update, highlighting upcoming agenda items such as discussions on the MOU and RV Parkway. Mrs. Barber also addressed the EDA's budget requests advising members to engage with their respective supervisors for feedback and insights into budget allocations. Mr. Owen expressed irony regarding the proposed MOU's



expectation to seek funding from the county, noting that despite the county providing millions of dollars to various organizations in the region, the Economic Development Authority (EDA) did not receive any funding. Despite this setback, he emphasized the need to persevere with existing resources. Mrs. Barber confirmed there were no additional updates regarding the budget.

B. Ms. Morgan provided updates on ongoing projects and initiatives. She discussed progress on the Go Virginia planning grant, indicating that the project was nearing completion with a scheduled end date in mid-July. She detailed the "call for solutions", aimed at addressing community challenges, followed by plans for a showcase event in mid-June and the subsequent preparation of a final report.

Ms. Morgan highlighted RIoT's involvement in another Go Virginia grant, focusing on entrepreneurship and project development with high school students at the Stafford County Lab School. She also mentioned plans for a fall cohort and provided an update on Phase Two, a local systems integrator company that had previously participated in a RIoT cohort and would be attending the Smart Cities Connect conference.

Mr. Owen inquired about Phase Two's business and location, prompting Ms. Morgan to provide further details about their services and background. She confirmed their office presence in Stafford, specifically mentioning the Quantico Corporate Center. Mr. Owen acknowledged Phase Two's success as a notable achievement.

4. TREASURER'S REPORT

A. Mr. Rowley covers several key points regarding the financial status and reporting processes of the organization. Mr. Rowley emphasizes the importance of financial transparency, accountability, and the need for ongoing support from the county to sustain the organization's operations effectively.

Financial Summary: Mr. Rowley begins by referring to section 4 A of the report, which outlines the financial status as of February 29. He notes that the operating account balance stands at \$9,988, though it's actually less at the present moment. He highlights the need to transfer more funds from Stifle, which he plans to discuss further. Since the beginning of the year, \$115,800 has been transferred from the money market account to the operating account. Based on the current spending rate, it's projected that \$490,000 will be spent throughout the year. This emphasizes the necessity of obtaining support from the county to ensure the viability of the EDA.

Project Tracking: Mr. Rowley discusses the need for improved tracking of projects like the Christmas Tree Project and the annual business recognition event. He mentions revenue of \$58,798 and expenses of \$41,350, resulting in a surplus of approximately \$17,000. Plans are in place to designate certain reporting features in QuickBooks so one can quickly decipher the success of each event at a glance.

System Improvements: Changes to the organization's financial reporting process are outlined, including the implementation of automated electronic check approval signing, electronic deposits, electronic bank statements, and electronic checks. These improvements aim to enhance efficiency without compromising accounting control. Previously, financial reports presented at EDA meetings were two months behind, but with system enhancements, the goal is to provide up-to-date financial reports for each meeting starting



in May. This would mean receiving a financial report dated the end of April, possibly a few days prior to the meeting, to allow for review.

Mr. Jett inquiries about the nature of the restricted accounts mentioned earlier. Mr. Rowley explains that these accounts are designated line items in the accounting system, intended to be highlighted for better visibility of their balances.

Policy Changes: Mr. Rowley briefly touches upon sections 4 B and 4 C. He notes that these changes are related to the organization's transition to electronic transfer of funds.

Integration of Changes into Financial Policies: Mrs. Barber seeks guidance on integrating the proposed changes in financial reporting into the organization's new financial policies. Mr. Rowley suggests that the document he provided is more for informational purposes and that there may not be a need to update the policies further. However, he is open to discussing specifics offline if necessary.

Mr. Owen moves to accept the Treasurer's Report, which is seconded by Mr. Jett. The report is approved by all members present.

VOTE: 6-0 APPROVED

5. SECRETARY'S REPORT

A. Mr. Hendon states he is pleased to address the board with updates on the Go Virginia grant and transitional actions required for operations moving forward. Mr. Hendon announces the successful closure of the 2021 implementation grant, which concluded at the end of December. Mr. Hendon states all remittances have been duly processed, and he is in possession of the final financial and performance closeout documentation. Mr. Hendon states that the approval of this closeout by a member of the EDA is required. Once approved, the closure will be official, and the accompanying reimbursement of approximately \$26,000 will be disbursed to the EDA.

Mr. Owen's inquires if the entirety of the \$26,000 reimbursement will be allocated to the EDA and Mr. Hendon responded by saying yes and that the reimbursement is meant to serve as compensation for the efforts expended in executing the grant by the EDA.

Mr. Hendon continues by addressing the only outstanding transitional tasks entail the provision of essential information for accessing Grants.gov and acquiring SAM Federal IDs. These credentials are imperative for future federal grant applications. Mr. Hendon intends to tackle this after the closure of the Go Virginia grant.

Mrs. Browne responded by asking if there are any active grant applications. Mr. Hendon notes the transition involves the transfer of log-in credentials to these accounts, which essentially serve as the organizational equivalent of social security numbers for grant applications. While there are currently no active grants, there are pending grant applications within these accounts. Developments will be communicated during the transition period.

Mr. Roosa expresses concerns regarding turnover protocols and the transfer of crucial information.



Mrs. Barber Acknowledges the comprehensive efforts undertaken to ensure a smooth transition, with numerous meetings and diligent documentation of progress.

Mr. Hendon states that progress is being gradually made. While he is confident in the dissemination of pertinent information, ensuring the proper transition of federal ID details remains paramount.

Mr. Rowley asks Mrs. Brown and Mrs. Barber to be included in this process and to become POC's for the SAM registration.

Mrs. Barber states it's prudent to have multiple points of contact and if any of the EDA members wish to be included to indicate so.

Mr. Owens states he is willing to contribute and that having multiple stakeholders involved is imperative for success.

B. Mrs. Browne states upcoming events include a ribbon cutting for Black Rifle Coffee. This event will have Mr. Jett and Supervisor Darrell English in attendance. Nothing Bundt Cakes will have a ribbon-cutting ceremony on April 23rd, in collaboration with the Chamber of Commerce, located in the Garrisonville District.

Mrs. Browne states that the Business Appreciation Reception currently has a lower-than-expected registration count of 181 attendees. Mrs. Browne urges each EDA member to personally reach out to business contacts to encourage attendance. Mrs. Hagerman and Mr. Owens have agreed to present two awards leaving one more spot for a speaker. Mr. Rowley suggests that the EDA representative for the relevant district should present the award. Mrs. Brown states that she will consider that and because Mr. Jett will not be available, another nominee is needed. Mr. Rowley, offers to present the Donald Newlin Community Stewardship Award.

Mrs. Browne mentions that all members are requested to attend and should have received invitations sometime ago. Mrs. Browne moves forward mentioning she will assign roles for the upcoming Beer in Business event, sponsored by Express Tech. Which will focus on business security and is scheduled for May 8th at Six Bears & a Goat. Brewery.

Mrs. Browne also reports that she will be in discussion to renew the partnership with the Small Business Development Center for a Veterans Business Bootcamp, possibly expanding it regionally.

6. CHAIRMAN'S REPORT

A. Mr. Owens begins his report by highlighting the recent visit of the Governor to Germanna and Spotsylvania County to announce significant investments by Amazon Web Services (AWS) in Virginia. Mr. Owens indicates that efforts have been made to inform nonprofits about this community fund.

Mr. Owen shares details about a lunch event hosted by the Stafford EDA at Stafford Hospital, attended by representatives from education, healthcare, and nonprofits. Notable attendees included the CEO of Mary Washington Healthcare and Dr. Taylor from Stafford County Public Schools. Mr. Owen also invited officials from Fredericksburg, such as Fredericksburg Director



of Economic Development, Bill Freeling and Fredericksburg Regional Chamber of Commerce President, Susan Spears, along with Stafford County Supervisor Tinesha Allen.

During the lunch, an Amazon representative expressed appreciation for the diverse group present. Additionally, there was a productive meeting at the Testbed, attended by various stakeholders like RIoT and VIPC, where potential projects involving AWS were discussed. Mr. Owen acknowledges that despite the promising ideas, there is a need to establish proper organization and structure for the Testbed initiative.

Mr. Roosa agrees with the opportunity presented by AWS but emphasizes the need for technical engagement rather than solely focusing on community involvement.

Mr. Owen emphasizes the importance of engaging with technical representatives from AWS rather than focusing solely on community engagement. He also expresses doubts about the fit of the testbed initiative within the community engagement category.

Mr. Rowley shares positive feedback about the communication at the lunch event and suggests finding a suitable entity to take ownership of the testbed project to prevent its loss.

Mrs. Barber clarifies the county's stance regarding the testbed initiative, emphasizing that there is no intention to abandon the concept. Instead, the county is focused on finding a suitable partner entity capable of effectively managing the project. She highlights the importance of establishing a smart partnership with an organization that can apply for grants under a 501(c)(3) status, enabling greater flexibility in fundraising and project implementation. Mrs. Barber suggests that having the EDA and county involved in an advisory or board capacity would be more strategic than direct management, considering limitations on fundraising and project execution. She reiterates the county's commitment to ensuring the continuity and success of the testbed initiative.

Mr. Owen expresses concerns about the lack of structure and entity for the Testbed project, emphasizing the necessity of establishing a clear organizational framework. He notes the need to involve the right individuals from AWS. Mr. Rowley mentions that someone needs to own the project.

Mrs. Barber acknowledges efforts to address this issue, indicating ongoing discussions about structuring the project.

Mr. Wilson poses a question of potential technology solutions or innovations from AWS that could benefit the community through the Testbed initiative.

Mr. Roosa also supports this, noting that they had indirectly broached the topic during previous discussions, without the right audience.

Mr. Owen states in the recent meeting with the AWS representative that the focus was on community engagement rather than technical aspects relevant to the Testbed initiative. Recognizing the challenge of navigating Amazon's vast organizational structure, Mr. Owen stresses the importance of identifying key individuals to facilitate progress.

Mr. Owen updates the group on grant applications, specifying that \$400,000 has been allocated, with \$100,000 designated for Louisa County exclusively and the remainder split



among Stafford, Spotsylvania, and Caroline counties. He emphasizes the significance of preparing for the future impact of data centers in the region and encourages attendance at upcoming events such as the Business Appreciation Reception and Beer & Business. He emphasizes the importance of scheduling one-on-one meetings with Supervisors to strengthen collaboration between the EDA and local government.

- B. Mrs. Barber provides a detailed update on the progress of the retail consultant procurement process, stating that the Request for Proposals (RFP) closes on April 25, and efforts are underway to ensure that a consultant is under contract by the end of the budget year on June 30.
- C. Mr. Owen raises a financial concern regarding legal expenses incurred by the EDA for contract review for the AWS incentive agreement, specifically mentioning a payment to Sans Anderson. He recalls a conversation with Mrs. Barber about seeking reimbursement from Amazon for these expenses but expresses uncertainty about the reimbursement process and seeks further clarification on how to proceed. Mrs. Barber expresses the need for documentation of a paid invoice so she can make the request to the county for reimbursement. Mr. Hendon confirms that the invoice has indeed been paid. Mrs. Barber acknowledges the need for a copy of the invoice for consideration. She commits to locating the invoice with Dale's assistance and submitting a request. She proposes formalizing the request in the meeting minutes for clarity.

Mr. Owen recalls previous discussions where it was mentioned that reimbursement from Amazon for such expenses was possible, based on advice from legal counsel. Mr. Owen confirms the intention to seek reimbursement from Amazon for the legal expenses incurred by the EDA for document examination.

Mrs. Barber clarifies that the request being made would actually be for reimbursement by the county to the EDA for the legal expenses, with the expectation that the county may subsequently seek reimbursement from Amazon.

- D. Mr. Owen raises a separate concern about Buc-ees, expressing a lack of information on the project and noting community interest in it. Mrs. Barber offers to provide an update and share a link to relevant information on the planning and zoning page for everyone's reference. Mr. Owen expresses appreciation for the update and emphasizes the value of receiving such information as volunteers without the time to search through websites. He concludes his remarks and invites questions from the audience.
- E. Ms. Maxon, of 1816 Richmond Highway, expresses concern about the absence of a supervisor at the meeting, noting that their presence typically represents the concerns of the public. She highlights the importance of having supervisor representation at EDA meetings. Ms. Maxon states her attendance is to learn a little bit more about the economic development committee. Ms. Maxon expresses concern about the accessibility of meeting agendas and minutes. Ms. Maxon expresses additional concern about county board restructuring and the lack of representation from those board members at EDA meetings.

Mr. Owen clarifies the structure and purpose of the Economic Development Authority and informs the public of the current county structure. Mr. Owen asks Mrs. Browne if she can ensure Mrs. Maxon receives the proper location of the agenda and the minutes. Mr. Owen informs the public that the board of supervisors rarely attends EDA meetings, but may if the



agenda has an item that pertains to them. Mr. Owen affirms that every district in the in Stafford County is represented on the Economic Development Authority. Mr. Owen states that the public is welcome and encouraged to attend these meetings.

Ms. Maxon asks for clarification on the EDA secretary vacancy. Mr. Owen responds this is accurate. Mr. Owen provides some insight on how the EDA is funded and provides an example where the EDA provided \$750,000, to Germanna Community College for them to continue projects. Mr. Owen states that the EDA funds many programs that are a conduit for the board of supervisors. Ms. Maxon states that the Board of Supervisors stated they didn't provide funding to the EDA, but there was a mention of \$100,000. Mr. Owen states he is not aware of the mentioned of \$100,000 and redirects his question to Mrs. Barber or anyone in attendance who is aware. Mr. Hendon explains there is a common confusion between the terms "EDA" (Economic Development Authority) and "Department of Economic Development," which he has observed on social media platforms. Mr. Owen seizes the opportunity to clarify the distinction between the two entities, emphasizing the role of the Economic Development Authority compared to the Department of Economic Development. Ms. Maxon acknowledges the separate recognition of the two entities, indicating that she has also encountered them independently.

Mr. Owen expresses gratitude for Ms. Maxon's attendance and encourages her to continue participating in future meetings. He invites her to ask any further questions she may have. Ms. Maxon is grateful for the opportunity to engage and indicates that she has addressed her inquiries for the time being.

Mr. Owen extends an invitation to Mr. Watkins who is in the audience. Prompting him to address the board.

Mr. Watkins states his residence at 12 England Run Lane in Fredericksburg and shares his motivation for attending the meeting. He expresses a keen interest in understanding the civic processes within the county and is particularly focused on the county's direction. As a retired school teacher with ample free time, Mr. Watkins explains his regular participation in discussions with the Board of Supervisors and various committees. He seeks to gain insight into the operations of the EDA and hopes to contribute to guiding certain initiatives.

Mr. Owen expresses gratitude for Mr. Watkins input and concludes the discussion.

7. COMMITTEE AND WORKING GROUP REPORTS

A. LOAN COMMITTEE (J Rowley, J Summits)

- a. Mr. Summits states the committee met on March 25th to review a loan application. That application was tabled pending additional information which has been received. That application will be back to the committee for further consideration at the scheduled April Loan review committee meeting. An additional packet has been acquired which will begin reviewing with anticipation that will potentially come into the committee at April's meeting.
- b. Mr. Summits directs attention to the March 2024 loan payment report. March payments were all current, Santana holdings did some catch up on some others with their late fees, but all payments were made for March. Loan interest paid to date little over \$9000 with the current balance of the loan pool at a little over \$53,000.



Mr. Owen expresses the need to explain that The Economic Development Authority has a loan committee that makes loans to businesses in the county, typically to assist startup businesses with a reasonable interest rate to generate revenue for the EDA. Mr. Owen clarifies this amount is miniscule.

c. Mr. Summits states that he received a formal request through one of the EDA loan recipients, Vitae Visual. The loan was closed July of 2023. Mr. Summits noted that on April 5, the business owner, Ms. Lynch, had reached out to Locust Capital and requested a pause or reduction on her payments. On Monday in communications with Ms. Lynch, she indicated that she had lost her current full-time employment, and was requesting either a four-month deferment or reduction to lower payments to \$150 per month for the next four months. Her loan was a microloan in the amount of \$15,000, which was to be used to create her website. She claimed that the web developer created a faulty website with no proper functionality. Without that functioning, she has been unable to push the business forward.

Mr. Owen opens the floor for discussion regarding whether to grant the borrower a four-month deferment or reduce her payments during this period.

Mr. Rowley seeks clarity on the reduction amount, confirming it would be \$150 per month, as indicated by Mr. Summits. Mr. Rowley acknowledges the borrower's financial difficulties and voices support for providing a grace period. He expresses concern about the accruing interest on the outstanding balance and its potential impact on the borrower's repayment.

Mr. Summits suggests potential strategies to address the interest accumulation, such as amending the loan agreement or consulting legal counsel for guidance on structuring a payment plan. He highlights the borrower's progress in repaying the loan, emphasizing that only \$5,000 remains out of the initial \$15,000.

Mr. Owen acknowledges the borrower's significant repayment progress, indicating his agreement with providing a four-month grace period. He asks if a motion is necessary and Mr. Summits formally requests a motion and vote.

Mr. Rowley suggests a motion to reduce the payment to \$150 per month instead. Mr. Summits explains that the borrower had requested either option, leaving it to the board's preference.

Mr. Roosa inquires about the financial implications of each option, seeking clarity on which would be more beneficial for the EDA. He then suggests she pay the interest and adding the rest at the end of the loan. Mr. Summits admits he hasn't calculated the specifics but suggests that with the borrower's low balance, the impact would likely be minimal. Mr. Summits states her interest would only be \$21 or \$22 a month.

Mr. Rowley then again reiterates the motion to reduce the payment to interest-only for four months, with regular monthly payments resuming afterward. Mr. Summits adds that he will re-amortize the loan balance for the remaining period. Mr. Roosa seconds the motion, Mr. Owen calls for a vote.

VOTE 6-0 APPROVED



B. BUSINESS RESOURCE COMMITTEE (J Rowley, P Jett, L Barber)

a. Mr. Rowley notes that he doesn't have anything to report.

Mr. Jett provides an update on their committee's activities. The committee back in February and March to discuss various agenda items, including plans to educate the business community about proffers and exploring brownfield grants. Additionally, they discussed topics arising from the Board of Supervisors' weekend retreat, particularly aligning their committee's objectives with the strategic plan outlined by the supervisors. These discussions will be revisited later under new business.

C. PROPERTY GROUP (H Hagerman)

a. Ms. Hagerman mentions that she is still in the process of reviewing properties owned by the county to determine what would be appropriate to request. She anticipates being able to provide a more detailed report in the future.

D. TECHNOLOGY COMMITTEE (M Wilson, I Roosa)

- a. Mr. Roosa Indicates that the topic has already been thoroughly discussed earlier in the meeting.
- **b.** Mr. Owen: acknowledges the need to remove Dale from the Technology Committee listing on the agenda, since he is no longer the Secretary of the EDA.

8. OLD BUSINESS

A. AJGA Tournament

Mr. Owen moves the subject to AJGA (American Junior Golf Association) golf tournament, highlighting the EDA's continued support, as per their third-year agreement. He mentions that half of the proceeds from the tournament are designated for charitable contributions to two organizations. This year, it's decided to let Stafford Fire & Rescue choose one of the recipients because they volunteer annually at the event.

Mrs. Browne states the name of the organization is the Stafford County Fire & Rescue Charitable Foundation. They help families and others that experience tragic events. She mentioned she has spoken with Chief Cardillo as well.

In seeking a choice for the second non-profit charitable organization, Mr. Owen expresses his preference for donating to organizations based in Stafford County, even if they may not have physical locations there. He suggests considering organizations like Stafford Junction, Stafford Food Security, or SERVE for the donations. Mr. Roosa questions whether any of the organizations are physically located in Stafford County, prompting Mr. Owen to clarify that while they may not all have brick-and-mortar establishments in Stafford, they still have an impact on the community. He reiterates his preference for organizations with ties to Stafford County and suggests considering Stafford Junction or Stafford Food Security.

Mr. Rowley expresses his support for donating to SERVE, citing their impactful work in the community, including providing food, heating assistance in winter, and other charitable services.

Mr. Owen agrees, highlighting the longevity of SERVE's presence in the county. Ms. Hagerman seeks clarification on SERVE's activities, prompting Mr. Owen and Mr. Rowley to provide additional information.



Mr. Owen requested agreeance from the EDA Board to donate 50% of the proceeds to SERVE, and 50% to the Stafford County Fire & Rescue Charitable Foundation.

Mrs. Barber indicates that she will communicate the decision to Lisa, who oversees the AJGA, to proceed with the donation.

B. Election of Secretary

Mr. Owen suggests deferring the election of a new secretary for a month unless someone had strong opinions on the matter. Since there were no objections, he interpreted this as a decision to postpone the election.

Mrs. Barber raises a point that since there is no secretary there is the need to appoint someone to sign the monthly minutes. She also confirms if Mr. Hendon formally stepped down from his position and in return Mr. Owen states that he has submitted his resignation.

Mr. Owen suggests Mr. Rowley to sign the monthly minutes in lieu of a Secretary.

9. NEW BUSINESS

A. EDA MOU Draft Division of Duties

Mr. Owen initiates a thorough review of the proposed Memorandum of Understanding (MOU) by requesting volunteers to create a MOU committee. Mr. Roosa and Mr. Jett agreed to serve, and will meet with Mrs. Barber and dissect it thoroughly. Mr. Owen also encouraged others, including Mr. Wilson, to provide feedback on the MOU. Additionally, he assured Charlie that he would send him a copy of the document for his review.

- a. Mrs. Barber clarifies that the document in question isn't technically a MOU agreement, but rather outlines the division of duties among the EDA, the county, and shared responsibilities. It serves as a working document that could potentially lead to the formalization of an MOU. She mentioned that there was prior work done on a similar document about a year or more ago, and she confirmed that they were following a similar format in the current document. This format included sections outlining EDA duties and responsibilities, with the intention of making it easier to read and understand.
- b. Mr. Payne mentions that he's willing to review the document and noted that there was some previous work done on a similar document about a year ago or possibly longer. He offered to provide the document if they are working from it or to assist in creating a new one. He indicated that he has the previous document in his files.
- B. Costs for reservation of roadway utility easements for RV Parkway
 - a. Mr. Owen noted the exhaustive documentation provided on the topic spanning several years provided by Mrs. Barber.

Mrs. Barber mentions the ongoing efforts to address the easements, including upcoming meetings with various stakeholders to finalize the process.

Mrs. Barber mentions the county administration has requested the EDA to reimburse them for expenses, amounting to approximately \$10,000 for the reservation of roadway and utility easements. This reimbursement is sought once the property is conveyed to the EDA, and the EDA has received proceeds from the sale.



Mrs. Barber clarified that there have been previous requests from the county to the EDA to cover the expenses related to conveying the RV Parkway property to the EDA. She highlighted the history of mentions of the RV park in the meeting minutes over the past five years and pointed out that the only specific reimbursement request made to the EDA was from Amit, the owner of First Line Technology, for \$20,000 for an environmental study. She emphasized that the county does not expect the EDA to cover any expenses until the property is sold and has proceeds from the sale. She mentions that they have two upcoming meetings to address water/sewer and roadway easements. Once these issues are resolved, the property can be conveyed to the EDA, possibly within the next month or two, pending public hearings and approval. The main holdup at the moment is the resolution of utility and roadway easements.

Ms. Hagerman questioned clarity on why the RV Parkway project had taken so long to progress, particularly in terms of becoming operational and generating tax revenue.

Mrs. Barber responded by explaining that her research into meeting minutes revealed a pattern of delays and discussions surrounding complex issues such as water, sewer lines, utility easements, and other properties' involvement in the area. She attributed part of the delay to leadership changes but expressed her commitment to pushing the project forward.

Mr. Owen then inquired about the potential interconnection between the RV Parkway project and nearby housing developments, particularly regarding sewer and water infrastructure. Mrs. Barber indicated that there had been discussions about how resolving sewer issues for one project might alleviate pressure on another. She provided details about the housing development's phases and timeline, emphasizing that while there wasn't a firm timeline, progress was being made

Mr. Owen asked about the potential connection between the RV Parkway project and a housing development in terms of sewer and water infrastructure. Mrs. Barber explained that there were hopes that resolving sewer issues for the housing development would alleviate pressure on the RV Parkway project, though the latter had no set timeline for completion.

Mr. Owen then inquired about any agreements between the EDA and First Line Technology on the price of the property, which Mrs. Barber clarified had not been found in her research of meeting minutes. She mentioned communications about the property's value, which had increased since rezoning. Mr. Rowley recalled discussions allowing First Line Technology to purchase the property at its assessed value, which was around \$200,000 at the time.

Mr. Owen expressed concern about reaching an agreement on the property's price before moving forward and clarifying the what the property's value may be and any agreements in place regarding its sale.

Mr. Rowley clarifies to his knowledge, there's no written agreement between the EDA and First Line Technology. He recounted the rezoning process, mentioning that



First Line initially requested a zoning change to M2 after the property was rezoned to M1, which required going through the process again.

Mrs. Barber reaffirmed that there's no binding agreement between the EDA and First Line Technology. She emphasized that if the property is conveyed to the EDA and an agreement can't be reached with First Line, the EDA isn't obligated to sell the property exclusively to them; it can be put on the market.

Mrs. Barber mentioned there will be a public hearing regarding the conveyance of the property to the EDA.

Ms. Hagerman articulated her reservations about reimbursing the county for expenses incurred in the RV Parkway project. She began by acknowledging the gesture of the county offering to convey the property to the EDA. However, despite this generosity, she expressed her opposition to the idea of reimbursing expenses for a project that has experienced prolonged delays, stating that it contradicts her principles. Ms. Hagerman noted the frustration caused by what she described as a repeated pattern of deferring action on the project. She emphasized her stance by insisting that her opinion be included in the meeting minutes, underscoring her belief that it is not acceptable to proceed with the reimbursement under the circumstances.

Mr. Rowley expressed a willingness to consider reimbursing the county for the \$10,000 expense if it meant potentially selling the property for a higher amount, such as \$175,000 to \$200,000, which could benefit the EDA's funds.

Ms. Hagerman raised the question of whether not reimbursing the \$10,000 to the county would impact the county's willingness to proceed with the property sale. Mrs. Barber clarified that she hadn't discussed the potential outcome with county administration or supervisors to know how they would react.

Mr. Owen noted that the Board of Supervisors had rejected projects in the past, indicating a cautious approach to revenue-generating opportunities.

Mr. Jett expressed support for reimbursing the \$10,000 in the interest of maintaining good relations and leveraging the potential for greater revenue.

Mr. Roosa and Mr. Wilson deferred to Heather's opinion on the matter.

Mr. Owen expressed his frustration regarding the recent decision by the Board of Supervisors to deny funding to the EDA, citing concerns about the allocation of funds to other organizations in the region. He proposed deferring the decision on reimbursing the county for a month to allow for further discussion.

Mr. Hendon provided information about the property being a Brownfield and highlighted potential funding sources for assessment and remediation.

Mr. Owen reiterated the tight budget situation due to funding for schools but agreed that further discussion and formal agreements were necessary before proceeding with reimbursement. He suggested having written agreements between the county



and the EDA, as well as between the EDA and First Line, outlining responsibilities and terms. Mrs. Barber explained that such agreements would likely occur after the property is conveyed to the EDA.

Mr. Rowley proposed drafting a letter of intent to outline everyone's positions, even though it wouldn't be legally binding.

Mrs. Barber expressed her opinion that while the EDA could pursue whatever course of action they deemed best, she believed that focusing on getting the property conveyed to the EDA would be beneficial. Mr. Rowley echoed this sentiment.

Mr. Owen supported the idea of drafting a letter or some form of documentation to clarify responsibilities and expenses.

Mrs. Barber clarified that the \$10,000 figure mentioned was the quoted expenses associated with the easements.

Mr. Rowley raised the possibility that once the land is acquired, the EDA may consider selling it to someone else instead of First Line. Mr. Owen requested deferring the decision for a month to allow for more discussion.

Mrs. Barber agreed to provide updates on the progress of the project, explaining that it would likely be before the supervisors in the next two months.

Mr. Owen inquired about what the next steps were for the project.

Mrs. Barber clarified that it would go before the supervisors in the next couple of months, pending the dedication of easements. She explained that once the easements are dedicated, a public hearing will be held, and then the board will vote on it.

C. Follow-up on a strategy planning session:

- a. Mr. Jett discussed the need for a follow-up on a strategy planning session. He reflects positively on a previous meeting where strategic objectives were discussed, despite challenges like illness and virtual participation.
- b. Mr. Owen expresses gratitude to Mr. Jett and suggests that progress may have been hindered by leadership transitions. However, he remains hopeful that they can overcome these obstacles and achieve their goals.

Mr. Owen motions to move into executive section. Mr. Rowley seconds.

VOTE 6-0 APPROVED

10. CLOSED SESSION

The EDA Board went into Executive Session in accordance with Section 2.2 – 3711.A.3 & 7, et al of the Code of Virginia 1950, as amended. The EDA pursuant to proper motion and unanimous vote intends to hold its closed session to discuss matters related to Section 2.2-3711.A.3 & 7.

11. ADJOURNMENT



The next regular meeting is Scheduled for May 10, 2024 at 9:00 AM at the Board of Supervisors Chambers, 1300 Courthouse Rd, Stafford, VA 22554.

3B



Dear [Business Owner/Manager],

Thank you for choosing to do business in Stafford, VA. Your decision to operate your business here opens further opportunities and resources provided by the Stafford County Economic Development Department. We encourage, at no cost to you, to formally register your business with the department to gain access to the following:

- 1. Educational Resources: Access to workshops, seminars, webinars, and training sessions designed to enhance your skills and knowledge, equipping you with the tools necessary to thrive in today's business market.
- 2. Financial Programs: Explore a range of financial assistance programs, including loans and grants, tailored to meet the specific needs of businesses at various stages of development. Wherever you are with your business venture, we have resources and supporting partners.
- 3. Networking Opportunities: Forge valuable connections with fellow entrepreneurs, industry experts, and potential collaborators through our networking events and initiatives. Build relationships that can open doors to new partnerships and opportunities for growth.
- 4. Marketing Support: Leverage our marketing resources and communication platforms to increase your visibility within the community and attract more customers to your business. From online to local events, we are here to help you amplify your business presence.

To unlock access to these invaluable resources and business opportunities, we encourage you to take the next step and register your business with the Stafford County Economic **Development Department.** It's a simple process!

Should you have any questions or require assistance with the process, please don't hesitate to reach out to our team. We're here to support you every step of the way.

Scan this QR code or visit us online to complete the business registration process:



https://gostaffordva.com/new-business-registration/

Sincerely,

Ling Barber

Director, Stafford County Economic Development

4A

County of Stafford Economic Development Authority

April 16, 2024

This cover letter for March 2024 Treasurer's Report is followed by the Statement of Activity (profit/loss) in three different formats, the Statement of Financial Position (balance sheet), the General Ledger for February 2024 and the transaction reports for the checking accounts that had activity.

A summary of accounts is listed below:

	Balance as of Feb 29, 2024	Balance as of Mar 31, 2024
Total Cash	\$429,409.74	\$108,327.36
Total Investments/CDs	\$412,801.25	\$663,477.08
Total Long-Term Loans Owed to EDA	\$432,814.84	\$431,146.75
Total Micro Loans Owed to EDA	\$356,026.57	\$350,856.15
Total Assets	\$1,647,848.36	\$1,570,129.12
Total Liabilities	\$59,615.78	\$8,445.76

Notes: LinkBank Operating Account (2143) balance as of Mar 31, 2024 - \$6,857.22.

Income & Expenditures exceeding \$500 are listed below:

Income	Expenditures
Property Interest Income - \$1,878.58	American Junior Golf Association (AJFA Sponsorship) - \$25,000.00
Micro Loan Interest Income - \$1,069.59	Brolin Creative (marketing) - \$6609.16
Bank Interest Income - \$675.83	Hirschler Fleischer (legal retainer) - \$1,000.00

Notes:

Balance Sheet

As of February 29, 2024

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
10000 Checking-Stifel	253,874.65
10100 Checking- Operating - Linkbank 2143	9,988.90
10102 Checking Testbed Linkbank 4016	15,000.00
10900 Money Market - Locus 0502	44,675.16
10903 Money Market VPB 0572	105,871.03
Total Bank Accounts	\$429,409.74
Other Current Assets	
11500 Other Accounts Receivable	1,025.85
11560 Cares Act Balance	15,770.11
Total Other Current Assets	\$16,795.96
Total Current Assets	\$446,205.70
Other Assets	
17700 Investments/CDs	0.00
17805 CD8-Stifel	280,824.71
17900 Stifel Smart Rate - Asset	129,372.36
Total 17700 Investments/CDs	410,197.07
18000 Long Term Loan Rcvbs	0.00
18005 Long Term Note Recv-1318 JD Hwy	409,872.68
18200 Long Term Note - Ace Flight	22,942.16
Total 18000 Long Term Loan Rcvbs	432,814.84
18900 VCC Bank Loans	0.00
18902 Vitale Visual	6,039.82
18904 Embry Mill Primary Urgent Care	81,401.49
18905 Stellar Investments	7,443.29
18906 Columbus Cartography	14,886.58
18907 Next Level Mosaic LLC	151,000.00
18908 Santana Holdings	47,284.68
18909 Embry Mills (2nd loan)	47,970.71
Total 18900 VCC Bank Loans	356,026.57
Total Other Assets	\$1,199,038.48
TOTAL ASSETS	\$1,645,244.18

Balance Sheet

As of February 29, 2024

	TOTAL
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
20000 Accounts Payable	36,276.78
Total Accounts Payable	\$36,276.78
Total Current Liabilities	\$36,276.78
Total Liabilities	\$36,276.78
Equity	
32000 Undesignated Fund Balance	2,248,371.88
Net Revenue	-639,404.48
Total Equity	\$1,608,967.40
TOTAL LIABILITIES AND EQUITY	\$1,645,244.18

General Ledger

February 2024

DATE	TRANSACTION TYPE	NUM	ADJ	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
10000 Checking Beginning	-Stifel							2.69
Balance								
02/26/2024	Journal Entry	NJNsk-011	No		to record CD maturity sale	-Split-	250,000.00	250,002.6
02/26/2024	Deposit		No			46400 Bank Interest	4,501.94	254,504.5
02/26/2024	Check		No	Stifel	Interest Reinvested	17900 Investments/CDs:Stifel Smart Rate -	-629.94	253,874.6
Total for 10000 C	Checking-Stifel					Asset	\$253,872.00	
	- Operating - Linkbar	nk 2143					,,	
Beginning	operating Enhance	IK 2 1 40						-22,880.2
Balance	.					0.15	704040	45.004.4
02/12/2024	Deposit		No			-Split-	7,019.19	-15,861.1
02/12/2024	Transfer		No			10903 Money Market VPB 0572	20,000.00	4,138.9
02/26/2024	Bill Payment (Check)	2207	No	Chase	Account 4246 3153 1331 3577	20000 Accounts Payable	-150.00	3,988.9
02/29/2024	Deposit		No	McLane Company		43000 Business Appreciation sponsors	6,000.00	9,988.9
Total for 10100 C	Checking- Operating	- Linkbank 2143					\$32,869.19	
10102 Checking	Testbed Linkbank 4	016						
Beginning Balance								15,000.0
	Checking Testbed Li	nkbank 4016						
	arket - Locus 0502	-						
Beginning								38,333.5
Balance								-,
02/02/2024	Deposit		No	ACE Flight Solutions Co.		11500 Other Accounts Receivable	833.83	39,167.3
02/02/2024	Deposit		No	Santana Holdings LLC		11500 Other Accounts Receivable	1,025.83	40,193.1
02/02/2024	Deposit		No	Embrey Mill		11500 Other Accounts Receivable	1,025.83	41,218.9
02/02/2024	Deposit		No	Stellar Investments		11500 Other Accounts Receivable	311.06	41,530.0
02/02/2024	Deposit		No	Embrey Mill		11500 Other Accounts Receivable	2,001.19	43,531.2
02/02/2024	Check		No	Next Level Mosiac	return payment	11500 Other Accounts Receivable	-1,069.58	42,461.6
02/02/2024	Deposit		No	Columbus Cartography		11500 Other Accounts Receivable	622.12	43,083.7
02/06/2024	Deposit		No	Next Level Mosiac		11500 Other Accounts Receivable	1,069.58	44,153.3
02/06/2024	Deposit		No	Next Level Mosiac		11500 Other Accounts Receivable	1,069.58	45,222.9
02/06/2024	Check		No	Santana Holdings LLC	NSF	11500 Other Accounts Receivable	-1,025.83	44,197.1
02/09/2024	Deposit		No	Vitae Visual		11500 Other Accounts Receivable	442.96	44,640.0
02/29/2024	Deposit	INTEREST	No		Interest Earned	46400 Bank Interest	35.09	44,675.1
Total for 10900 N	Money Market - Locu	s 0502					\$6,341.66	
10903 Money Ma	arket VPB 0572							
Beginning Balance								125,497.5
02/12/2024	Transfer		No			10100 Checking- Operating - Linkbank 2143	-20,000.00	105,497.5
02/29/2024	Deposit	INTEREST	No		Interest Earned	46400 Bank Interest	373.48	105,871.0
	Money Market VPB 0						\$ -19,626.52	<u> </u>
	counts Receivable							
Beginning	ocumo ricconvasio							0.0
Balance	laurnal Entry	N INIGIA 000	Na		to record Feb 24 (2nd) lean neumant	Colit	1 005 00	1 005 0
02/01/2024	Journal Entry	NJNsk-002	No		to record Feb 24 (2nd) loan payment	-Split-	1,025.83	1,025.8
02/01/2024	Journal Entry	NJNsk-003	No No		to record Feb 24 loan payment	-Split-	622.13	1,647.9
02/01/2024	Journal Entry	NJNsk-010	No No		to record Feb 2024 loan payment 2/01/24 Note Receivable Pymt on 1318 JD	-Split-	311.06 2.794.10	1,959.0 4,753.1
02/01/2024	Journal Entry	NJNsk-004	No		Highway (RTE1)	-Split-	2,794.10	4,733.1
02/01/2024	Journal Entry	NJNsk-009	No		to record Feb (Dec) 2023 loan payment (skipped 2 pymts)	-Split-	2,001.19	6,754.3
02/01/2024	Journal Entry	NJNsk-006	No		to record Feb 2024 loan payment	-Split-	1,025.82	7,780.1
02/01/2024	Journal Entry	NJNsk-005	No		to record Feb 2024 loan payment	-Split-	833.83	8,613.9
02/01/2024	Journal Entry	NJNsk-008	No		to record Feb 2024 loan payment	-Split-	442.96	9,056.9
02/01/2024	Journal Entry	NJNsk-007	No		to record Feb 2024 loan payment	-Split-	1,069.58	10,126.5
02/02/2024	Deposit		No	Santana Holdings LLC	, , , ,	10900 Money Market - Locus 0502	-1,025.83	9,100.6
02/02/2024	Deposit		No	Stellar Investments		10900 Money Market - Locus 0502	-311.06	8,789.6
02/02/2024	Check		No	Next Level Mosiac		10900 Money Market - Locus 0502	1,069.58	9,859.2
02/02/2024	Deposit		No	Embrey Mill	Embry Mill 2	10900 Money Market - Locus 0502	-1,025.83	8,833.3
02/02/2024	Deposit		No	Embrey Mill	•	10900 Money Market - Locus 0502	-2,001.19	6,832.1
02/02/2024	Deposit		No	ACE Flight Solutions Co.		10900 Money Market - Locus 0502	-833.83	5,998.3
02/02/2024	Deposit		No	Columbus Cartography		10900 Money Market - Locus 0502	-622.12	5,376.2
02/06/2024	Check		No	Santana Holdings LLC		10900 Money Market - Locus 0502	1,025.83	6,402.0
02/06/2024	Deposit		No	Next Level Mosiac		10900 Money Market - Locus 0502	-1,069.58	5,332.4
02/06/2024	Deposit		No	Next Level Mosiac		10900 Money Market - Locus 0502	-1,069.58	4,262.9
02/09/2024	Deposit		No	Vitae Visual		10900 Money Market - Locus 0502	-442.96	3,819.9
	Deposit		No			10100 Checking- Operating - Linkbank 2143	-2,794.10	1,025.8
02/12/2024						<u> </u>	• -	,
02/12/2024 otal for 11500 C	Other Accounts Rece	ivable					\$1,025.83	
otal for 11500 C		eivable					\$1,025.83	
otal for 11500 C 1560 Cares Act		ivable					\$1,025.83	15.770 1
otal for 11500 C 1560 Cares Act Beginning Balance		ivable					\$1,025.83	15,770. ⁻

Total for 11560 Cares Act Balance

General Ledger

DATE	TRANSACTION TYPE	NUM	ADJ	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
17700 Investme		10.4						
17800 CD8-G Beginning	Goldman Sachs Bank U	JSA						246,218.84
Balance								_ , , _ , _ ,
02/26/2024	Journal Entry	NJNsk-011	No		to record CD maturity sale	-Split-	-246,218.84	0.00
	00 CD8-Goldman Sach	s Bank USA					\$ -246,218.84	
17805 CD8-S Beginning	Stifel							280,824.71
Balance								200,024.71
Total for 1780	05 CD8-Stifel							
	Smart Rate - Asset							
Beginning Balance								128,742.42
02/26/2024	Check		No	Stifel		10000 Checking-Stifel	629.94	129,372.36
Total for 1790	00 Stifel Smart Rate - A	\sset					\$629.94	
Total for 17700	Investments/CDs						\$ -245,588.90	
•	erm Loan Rcvbs							
_	Γerm Note Recv-1318 .	JD Hwy						440 704 00
Beginning Balance								410,784.02
02/01/2024	Journal Entry	NJNsk-004	No		2/01/24 Note Receivable Pymt on 1318 JD	-Split-	-911.34	409,872.68
T : 14 4000		4040 15 11			Highway (RTE1)			
	05 Long Term Note Re	cv-1318 JD Hwy					\$ -911.34	
18200 Long 1 Beginning	Геrm Note - Ace Flight							23,692.08
Balance								20,002.00
02/01/2024	Journal Entry	NJNsk-005	No		to record Feb 2024 loan payment	-Split-	-749.92	22,942.16
	00 Long Term Note - A						\$ -749.92	
	Long Term Loan Rcvl	os					\$ -1,661.26	
18900 VCC Ba 18902 Vitale \								
Beginning	Visual							6,459.90
Balance								,
02/01/2024	Journal Entry	NJNsk-008	No		to record Feb 2024 loan payment	-Split-	-420.08	6,039.82
	02 Vitale Visual						\$ -420.08	
Beginning	Mill Primary Urgent Co	are						83,108.34
Balance								33,133.31
02/01/2024	Journal Entry	NJNsk-009	No		to record Feb (Dec) 2023 loan payment (skipped	-Split-	-1,706.85	81,401.49
Total for 1890	04 Embry Mill Primary I	Jrgent Care			2 pymts)		\$ -1,706.85	
18905 Stellar							• •,•••••	
Beginning								7,706.19
Balance	la coma al Esator c	NUNITE OF O	NI-		to record Feb 0004 learn agreement	Co-lik	000.00	7 440 00
02/01/2024 Total for 1890	Journal Entry 55 Stellar Investments	NJNsk-010	No		to record Feb 2024 loan payment	-Split-	-262.90 \$ -262.90	7,443.29
	bus Cartography						¥ 101.00	
Beginning	ara							15,412.38
Balance						0. "		
02/01/2024 Total for 1890	Journal Entry O6 Columbus Cartograp	NJNsk-003	No		to record Feb 24 loan payment	-Split-	-525.80 \$ -525.80	14,886.58
	evel Mosaic LLC	ony					Ψ 020.00	
Beginning	iovoi modalo 220							151,000.00
Balance						- ···		
02/01/2024 Total for 1890	Journal Entry 77 Next Level Mosaic L	NJNsk-007	No		to record Feb 2024 loan payment	-Split-	0.00 \$0.00	151,000.00
18908 Santar							φυ.υυ	
Beginning								47,970.71
Balance						0.111		
02/01/2024	Journal Entry	NJNsk-006	No		to record Feb 2024 loan payment	-Split-	-686.03	47,284.68
	98 Santana Holdings Mills (2nd loan)						\$ -686.03	
Beginning	wiiio (ZIIU IUdII)							48,651.92
Balance								
02/01/2024	Journal Entry	NJNsk-002	No		to record Feb 24 (2nd) loan payment	-Split-	-681.21	47,970.71
	09 Embry Mills (2nd loa	ın)					\$ -681.21	
	VCC Bank Loans						\$ -4,282.87	
20000 Account Beginning	is rayabie							2,000.00
Balance								_,000.00
02/07/2024	Bill	Reimb020724.1	No	Brolin Creative LLC	Strategy Meeting Lunch/Beer & Business	-Split-	1,272.62	3,272.62
02/13/2024	Bill	20244084	No	Wireless Research	Beverage RIoT activities realted to RIoT/EDA 2023 MOU	71755 GO VA Grant Expenses:Go VA Grant	10,000.00	13,272.62
JEI 1312024	Jiii	2027 1 004	INO	TTII CICOO I ICOCAIUII	THO F ACTIVITIES TEARED TO THO I/LDA 2023 MOU	, 1700 GO VA GIAIR EXPENSES.GU VA GIAIR	10,000.00	10,212.02

General Ledger

DATE	TRANSACTION TYPE	NUM	ADJ	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
02/15/2024	Bill	SAPC-	No	Center Sands Anderson PC	Special Counsel EDA: Data Center Performance	Reim Exp 3 65003 Legal Fees:Project Representation	4,095.00	17,367.6
02/16/2024	Bill	021524.1 Chase	No	Chase	Account 4246 3153 1331 3577	20500 Chase CCard	150.00	17,517.62
02/16/2024	Bill	02/16/2024 S0389237	No	University of Mary	Business Acumen Series, 50 Seats For Local	71000 Local Industry Support	9,000.00	26,517.6
02/25/2024	Bill	4678	No	Washington Not Just Numbers Inc	Business Feb 2024 MSP	66000 Accounting	900.00	27,417.62
02/26/2024	Bill Payment (Check)	2207	No	Chase		10100 Checking- Operating - Linkbank 2143	-150.00	27,267.6
02/29/2024 02/29/2024	Bill Bill	295 EDA6	No No	Brolin Creative LLC Hendon Family LLC	Feb 2024 Admin & Grant Management Contractor. Invoice	73000 Marketing 66500 Professional Services	6,609.16 2,400.00	
Total for 20000 A	ccounts Payable				#EDA6		\$34,276.78	
20500 Chase CC	ard							150.00
Beginning Balance								150.00
02/16/2024	Bill	Chase 02/16/2024	No	Chase		20000 Accounts Payable	-150.00	0.00
Total for 20500 C							\$ -150.00	
Beginning	ated Fund Balance							301,345.12
Balance 02/29/2024	Journal Entry	NJNsk-012	No		to reclassify fund balance to retained earnings	-Split-	1,947,026.76	2 248 371 88
	Indesignated Fund E		140		to reclassify fully balance to retained earnings	Зрис	\$1,947,026.76	
33000 Undesigna Beginning	ated Funds (deleted)							1,947,026.76
Balance 02/29/2024	Journal Entry	NJNsk-012	No		to reclassify fund balance to retained earnings	-Split-	-1,947,026.76	0.00
	Indesignated Funds		140		to reclassify fully balance to retained earnings	Орис-	\$ - 1,947,026.76	
42000 Bond Issu								
02/12/2024 Total for 42000 B	Deposit Sond Issuance fees		No			10100 Checking- Operating - Linkbank 2143	4,225.09 \$4,225.09	
	Appreciation sponso	rs					4 1, 2 20100	
02/29/2024	Deposit		No	McLane Company		10100 Checking- Operating - Linkbank 2143	6,000.00	
45550 Other Eve	Business Appreciation Int Sponsors	n sponsors					\$6,000.00	
Beginning Balance								1,000.00
	Other Event Sponsor	S						
45565 Other Eve Beginning Balance	nt Income							1,110.00
	Other Event Income							
45566 Xmas Eve	ent							
Beginning Balance								58,798.00
Total for 45566 X 46400 Bank Inter								
Beginning	631							3,657.13
Balance 02/26/2024	Deposit		No			10000 Checking-Stifel	4,501.94	8,159.07
02/26/2024	Journal Entry	NJNsk-011	No		to record CD maturity sale	-Split-	3,781.16	
02/29/2024	Deposit	INTEREST INTEREST	No			10903 Money Market VPB 0572	373.48	
02/29/2024 Total for 46400 B	Deposit Sank Interest	INTEREST	No			10900 Money Market - Locus 0502	35.09 \$8,691.67	12,348.80
46500 Micro Loa	n Income						. ,	
Beginning Balance								2,450.00
	Micro Loan Income							
46501 Micro Lo	an Interest Income							
Beginning Balance								10,671.14
02/01/2024 02/01/2024	Journal Entry Journal Entry	NJNsk-002 NJNsk-008	No No		to record Feb 24 (2nd) loan payment to record Feb 2024 loan payment	-Split- -Split-	344.62 22.88	
02/01/2024	Journal Entry	NJNsk-010	No		to record Feb 2024 loan payment	-Split-	48.16	
02/01/2024	Journal Entry	NJNsk-006	No		to record Feb 2024 loan payment	-Split-	339.79	11,426.59
02/01/2024	Journal Entry	NJNsk-003	No		to record Feb 24 loan payment	-Split-	96.33	
02/01/2024	Journal Entry	NJNsk-009	No		to record Feb (Dec) 2023 loan payment (skipped 2 pymts)	-Split-	294.34	
00/04/000	Journal Entry	NJNsk-007	No		to record Feb 2024 loan payment	-Split-	1,069.58	12,886.84
02/01/2024 02/01/2024	Journal Entry	NJNsk-005	No		to record Feb 2024 loan payment	-Split-	83.91	12,970.75

General Ledger

DATE	TRANSACTION TYPE	NUM	ADJ	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
46502 Micro Lo Beginning								11,210.00
Balance Total for 46502	Micro Loan Fees							
	licro Loan Income w	ith subs					2,299.61	
47000 Property I		ur subs				*	,200.01	
47100 Interest I Beginning	nc-1318 JD Hwy							13,294.59
Balance 02/01/2024	Journal Entry	NJNsk-004	No		2/01/24 Note Receivable Pymt on 1318 JD Highway (RTE1)	-Split-	1,882.76	15,177.35
Total for 47100	Interest Inc-1318 JD	Hwy				\$	1,882.76	
Total for 47000 P	roperty Interest Inco	me				\$	1,882.76	
48751 GO VA Gr Beginning Balance	ant Income 2							8,125.00
	O VA Grant Income	2						
65000 Legal Fee 65003 Project F Beginning								11,963.50
Balance 02/15/2024	Bill	SAPC- 021524.1	No	Sands Anderson PC	Special Counsel EDA: Data Center Performance	20000 Accounts Payable	4,095.00	16,058.50
Total for 65003	Project Representat					\$	4,095.00	
65004 General Beginning Balance	Retainer Matters							3,762.50
Total for 65004	General Retainer Ma	atters						
Total for 65000 L	egal Fees					\$	4,095.00	
66000 Accounting Beginning Balance	g							6,300.00
02/25/2024 Total for 66000 A	Bill accounting	4678	No	Not Just Numbers Inc		20000 Accounts Payable	900.00 \$900.00	7,200.00
66001 Audit (Ann Beginning Balance	nual Financial)							14,420.00
Total for 66001 A	udit (Annual Financi	al)						
66500 Profession Beginning Balance	nal Services							12,000.00
02/29/2024	Bill Professional Services	EDA6	No	Hendon Family LLC	Admin & Grant Management Contractor	-	2,400.00 2,400.00	14,400.00
69000 Fees & Ch 69002 Bank Fe Beginning Balance	-							59.00
Total for 69002	Bank Fee							
69004 Service I Beginning Balance	-ee							137.83
Total for 69004 69006 Loan Se								
Beginning Balance								7,756.45
	Loan Servicing Fees	3						
Total for 69000 F	•							
71000 Local Indu Beginning Balance	ισα γ συμμοιτ							567,500.00
02/16/2024	Bill	S0389237	No	University of Mary Washington	Business Acumen Series, 50 Seats For Local Business	·		576,500.00
71750 GO VA Gr	ocal Industry Suppor ant Expenses Grant Reimb Expense					\$	\$9,000.00	
Beginning Balance	·							19,918.07
	Go VA Grant Reimb	Expenses 2						
71755 Go VA G 02/13/2024	arant Reim Exp 3 Bill	20244084	No	Wireless Research Center	RIoT activities realted to RIoT/EDA 2023 MOU	20000 Accounts Payable 1	0,000.00	10,000.00
Total for 71755	Go VA Grant Reim E	Ехр 3				\$1	0,000.00	

General Ledger

DATE	TRANSACTION TYPE	NUM	ADJ	NAME	MEMO/DESCRIPTION	SPLIT	AMOUNT	BALANCE
Total for 71750	GO VA Grant Expens	es					\$10,000.00	
73000 Marketin	•						, ,	
Beginning Balance	5							52,264.12
02/29/2024	Bill	295	No	Brolin Creative LLC	Feb 2024	20000 Accounts Payable	6,609.16	58,873.28
Total for 73000	Marketing						\$6,609.16	
73050 EDA Me	etings/Meals							
Beginning Balance								150.00
02/07/2024	Bill	Reimb020724.1	No	Brolin Creative LLC		20000 Accounts Payable	385.03	535.03
Total for 73050	EDA Meetings/Meals						\$385.03	
73100 Other Ev	ents							
Beginning Balance								2,125.67
02/07/2024	Bill	Reimb020724.1	No	Brolin Creative LLC		20000 Accounts Payable	887.59	3,013.26
Total for 73100	Other Events						\$887.59	
73101 Event Xr	nas							
Beginning Balance								38,874.55
Total for 73101	Event Xmas							
75000 Business	Appreciation Event							
Beginning Balance								1,607.89
	Business Appreciatio	n Event						
8000 Redemption								
Beginning	on Orean							296.89
Balance								250.05
	ledemption Credit							

Account QuickReport

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	ACCOUNT	CLR	AMOUNT	BALANCE
10900 Money Marke	t - Locus 0502							
Beginning Balance								38,333.50
02/02/2024	Check		Next Level Mosiac	return payment	10900 Money Market - Locus 0502	R	-1,069.58	37,263.92
02/02/2024	Deposit		Stellar Investments		10900 Money Market - Locus 0502	R	311.06	37,574.98
02/02/2024	Deposit		Columbus Cartography		10900 Money Market - Locus 0502	R	622.12	38,197.10
02/02/2024	Deposit		ACE Flight Solutions Co.		10900 Money Market - Locus 0502	R	833.83	39,030.93
02/02/2024	Deposit		Santana Holdings LLC		10900 Money Market - Locus 0502	R	1,025.83	40,056.76
02/02/2024	Deposit		Embrey Mill		10900 Money Market - Locus 0502	R	1,025.83	41,082.59
02/02/2024	Deposit		Embrey Mill		10900 Money Market - Locus 0502	R	2,001.19	43,083.78
02/06/2024	Check		Santana Holdings LLC	NSF	10900 Money Market - Locus 0502	R	-1,025.83	42,057.95
02/06/2024	Deposit		Next Level Mosiac		10900 Money Market - Locus 0502	R	1,069.58	43,127.53
02/06/2024	Deposit		Next Level Mosiac		10900 Money Market - Locus 0502	R	1,069.58	44,197.11
02/09/2024	Deposit		Vitae Visual		10900 Money Market - Locus 0502	R	442.96	44,640.07
02/29/2024	Deposit	INTEREST		Interest Earned	10900 Money Market - Locus 0502	R	35.09	44,675.16
Total for 10900 Mone	ey Market - Locus 0502						\$6,341.66	
TOTAL							\$6,341.66	

Account QuickReport

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	ACCOUNT	CLR	AMOUNT	BALANCE
10903 Money Ma								
Beginning								125,497.55
Balance								
02/12/2024	Transfer				10903 Money Market VPB 0572	R	-20,000.00	105,497.55
02/29/2024	Deposit	INTEREST		Interest Earned	10903 Money Market VPB 0572	R	373.48	105,871.03
Total for 10903 M	Money Market VPB 0572						\$ -	
							19,626.52	
TOTAL							\$ -	
							19,626.52	

Account QuickReport

DATE	TRANSACTION N	IUM NAME	MEMO/DESCRIPTION	ACCOUNT	CLR	AMOUNT	BALANCE
	TYPE						
10100 Checking-	Operating - Linkbank 2143						
Beginning							-
Balance							22,880.29
02/12/2024	Transfer			10100 Checking- Operating - Linkbank	R	20,000.00	-2,880.29
				2143			
02/12/2024	Deposit			10100 Checking- Operating - Linkbank	R	7,019.19	4,138.90
				2143			
02/26/2024	Bill Payment (Check) 2	207 Chase	Account 4246 3153 1331	10100 Checking- Operating - Linkbank		-150.00	3,988.90
			3577	2143			
02/29/2024	Deposit	McLane		10100 Checking- Operating - Linkbank	R	6,000.00	9,988.90
		Company		2143			
Total for 10100 C	Checking- Operating - Linkbar	ık 2143				\$32,869.19	
TOTAL						\$32,869.19	

Profit Loss

	TOTAL
Revenue	
42000 Bond Issuance fees	4,225.09
43000 Business Appreciation sponsors	6,000.00
46400 Bank Interest	8,691.67
46500 Micro Loan Income	0.00
46501 Micro Loan Interest Income	2,299.61
Total 46500 Micro Loan Income	2,299.61
47000 Property Interest Income	0.00
47100 Interest Inc-1318 JD Hwy	1,882.76
Total 47000 Property Interest Income	1,882.76
Total Revenue	\$23,099.13
GROSS PROFIT	\$23,099.13
Expenditures	
65000 Legal Fees	0.00
65003 Project Representation	4,095.00
Total 65000 Legal Fees	4,095.00
66000 Accounting	900.00
66500 Professional Services	2,400.00
71000 Local Industry Support	9,000.00
71750 GO VA Grant Expenses	0.00
71755 Go VA Grant Reim Exp 3	10,000.00
Total 71750 GO VA Grant Expenses	10,000.00
73000 Marketing	6,609.16
73050 EDA Meetings/Meals	385.03
73100 Other Events	887.59
Total Expenditures	\$34,276.78
NET OPERATING REVENUE	\$ -11,177.65
NET REVENUE	\$ -11,177.65

Profit Loss

	TOTAL
Revenue	
42000 Bond Issuance fees	4,225.09
43000 Business Appreciation sponsors	6,000.00
45550 Other Event Sponsors	1,000.00
45565 Other Event Income	1,110.00
45566 Xmas Event	58,798.00
46400 Bank Interest	12,348.80
46500 Micro Loan Income	2,450.00
46501 Micro Loan Interest Income	12,970.75
46502 Micro Loan Fees	11,210.00
Total 46500 Micro Loan Income	26,630.75
47000 Property Interest Income	0.00
47100 Interest Inc-1318 JD Hwy	15,177.35
Total 47000 Property Interest Income	15,177.35
48751 GO VA Grant Income 2	8,125.00
Total Revenue	\$133,414.99
GROSS PROFIT	\$133,414.99
Expenditures	
65000 Legal Fees	0.00
65003 Project Representation	16,058.50
65004 General Retainer Matters	3,762.50
Total 65000 Legal Fees	19,821.00
66000 Accounting	7,200.00
66001 Audit (Annual Financial)	14,420.00
66500 Professional Services	14,400.00
69000 Fees & Charges	0.00
69002 Bank Fee	59.00
69004 Service Fee	137.83
69006 Loan Servicing Fees	7,756.45
Total 69000 Fees & Charges	7,953.28
71000 Local Industry Support	576,500.00
71750 GO VA Grant Expenses	0.00
71752 Go VA Grant Reimb Expenses 2	19,918.07
71755 Go VA Grant Reim Exp 3	10,000.00
Total 71750 GO VA Grant Expenses	29,918.07
73000 Marketing	58,873.28
73050 EDA Meetings/Meals	535.03
73100 Other Events	3,013.26
73101 Event Xmas	38,874.55

Profit Loss

NET REVENUE	\$ -639,404.48
NET OTHER REVENUE	\$296.89
Total Other Revenue	\$296.89
8000 Redemption Credit	296.89
Other Revenue	
NET OPERATING REVENUE	\$ -639,701.37
Total Expenditures	\$773,116.36
75000 Business Appreciation Event	1,607.89
	TOTAL

Profit & Loss Prev Year Comparison

Revenue			TOTAL		
42000 Bond Issuance fees 4,225.09 4,653.72 -426.63 9.21 % 43000 Business Appreciation sponsors 6,000.00 1,000.00 5,000.00 500.00 % 45565 Other Event Income 1,110.00 0.00 1,110.00 0.00 45565 Other Event Income 1,111.00 0.00 1,111.00 45565 Other Event Income 1,2348.80 13,252.25 1,603.45 1,149 % 46500 Micro Loan Income 2,450.00 0.00 2,450.00 0.00 2,450.00 46500 Micro Loan Income 12,970.75 3,619.36 9,351.39 258.37 % 46502 Micro Loan Fees 11,210.00 3,042.26 7,967.74 245.75 % 47000 Property Interest Income 0.00 0.00 0.00 247.55 % 47000 Property Interest Income 15,177.35 15,560.59 383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 136,716.74 -94.39 % 4704 Revenue \$133,414.99 \$233,689.92 \$99,654.93 -42.76 % 48751 GO VA Grant Income 0.00		JUL 2023 - FEB 2024	JUL 2022 - FEB 2023 (PY)	CHANGE	% CHANGE
43000 Business Appreciation sponsors 6,000.00 1,000.00 5,000.00 500.00 % 45550 Other Event Sponsors 1,000.00 1,000.00 0.00 0.00 % 45566 Sther Event Income 1,111.00 0.00 1,111.00 45566 Xmas Event 58,798.00 45,200.00 13,598.00 30.08 % 46400 Bank Interest 12,348.80 13,952.25 -1,603.45 -11.49 % 46500 Micro Loan Income 2,450.00 0.00 0.05 9,551.39 258.37 % 46502 Micro Loan Income 12,970.75 3,619.36 9,351.39 258.37 % 45020 Micro Loan Income 26,630.75 6,861.62 11,9768.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 47000 Interest Inc.1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % Total Revenue \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % GROSS PROFIT \$136,414.99 \$233,069.92	Revenue				
45550 Other Event Isponsors 1,000.00 1,000.00 0.00 0.00 % 45565 Other Event Income 1,110.00 0.00 1,110.00 45566 Xmas Event 58,798.00 45,200.00 13,598.00 30.08 % 46400 Bank Interest 12,348.80 13,952.25 1,603.45 1-11.49 % 46500 Micro Loan Income 2,450.00 0.00 2,450.00 46501 Micro Loan Interest Income 12,970.75 3,619.36 935.33 258.37 % 46500 Micro Loan Income 26,630.75 6,861.62 19,769.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 47000 Interest Income 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 94.39 % Total Revenue \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures 0.00 20.07 0.00 0.00 631	42000 Bond Issuance fees	4,225.09	4,653.72	-428.63	-9.21 %
45565 Other Event Income 1,110.00 0.00 1,110.00 45566 Xmas Event 58,798.00 45,200.00 13,598.00 30.08 % 46400 Bank Interest 12,348.80 13,952.25 1,603.45 11.49 % 46500 Micro Loan Income 2,450.00 0.00 2,450.00 2450.00 46502 Micro Loan Interest Income 12,970.75 3,619.36 9,351.39 258.37 % 46502 Micro Loan Income 26,630.75 6,861.62 19,769.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 47100 Interest Inc-1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 14,481.74 -136,714.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 14,481.74 -136,714.74 -94.39 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures 0.00 0.00 0.00 0.00 63100 Sothware Expense 0.00 970.64 -970.64 -100.00 % <td>43000 Business Appreciation sponsors</td> <td>6,000.00</td> <td>1,000.00</td> <td>5,000.00</td> <td>500.00 %</td>	43000 Business Appreciation sponsors	6,000.00	1,000.00	5,000.00	500.00 %
45566 Xmas Event 58,798.00 45,200.00 13,598.00 30.08 % 46400 Bank Interest 12,348.80 13,952.25 -1,603.45 -11.49 % 46500 Micro Loan Interest Income 2,450.00 0.00 2,450.00 -450.01 46501 Micro Loan Interest Income 12,970.75 3,619.36 9,351.39 258.37 % 46502 Micro Loan Fees 11,210.00 3,242.26 7,967.74 245.75 % 70tal 46500 Micro Loan Income 26,630.75 6,861.62 19,769.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 0.00 47100 Interest Inc-1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures 0.00 206.79 -206.79 -100.00 % 63501 General Insurance 0.00 970.64 -970.64 -100.00 % 65002 Legal Fees 0.00 0.0	45550 Other Event Sponsors	1,000.00	1,000.00	0.00	0.00 %
46400 Bank Interest 12,348.80 13,952.25 -1,603.45 -11.49 % 46500 Micro Loan Income 2,450.00 0.00 2,450.00 46501 Micro Loan Interest Income 12,970.75 3,619.36 9,351.39 258.37 % 46502 Micro Loan Fees 11,210.00 3,242.26 7,967.74 245.75 % Total 46500 Micro Loan Income 26,830.75 6,861.62 19,769.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 0.00 47000 Interest Inc-1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 630ROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures 63100 Software Expense 0.00 0.00 0.00 63500 Insurance 0.00 9	45565 Other Event Income	1,110.00	0.00	1,110.00	
46500 Micro Loan Income 2,450.00 0.00 2,450.00 46501 Micro Loan Interest Income 12,970.75 3,619.36 9,351.39 258.37 % 46502 Micro Loan Fees 11,210.00 3,242.26 7,967.74 245.75 % Total 46500 Micro Loan Income 26,630.75 6,861.62 19,769.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 47100 Interest Inc-1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % 70tal 47000 Property Interest Income 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,135.41.99 \$233,069.92 \$-99,654.93 -42.76 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures \$300 Insurance 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0	45566 Xmas Event	58,798.00	45,200.00	13,598.00	30.08 %
46501 Micro Loan Interest Income 12,970.75 3,619.36 9,351.39 258.37 % 46502 Micro Loan Fees 11,210.00 3,242.26 7,967.74 245.75 % Total 46500 Micro Loan Income 26,630.75 6,861.62 19,769.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 33.24 -2.46 % 47000 Interest Inc.1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 4670 GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures 53100 Software Expense 0.00 0.00 0.00	46400 Bank Interest	12,348.80	13,952.25	-1,603.45	-11.49 %
46502 Micro Loan Fees 11,210.00 3,242.26 7,967.74 245.75 % Total 46500 Micro Loan Income 26,630.75 6,861.62 19,769.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 47100 Interest Inc-1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % Total 47000 Property Interest Income 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures 63100 Software Expense 0.00 206.79 -206.79 -100.00 % 63500 Insurance 0.00 206.79 -206.79 -100.00 % 65001 General Insurance 0.00 970.64 -970.64 -100.00 % 65002 Insurance 0.00 970.64 -970.64 -100.00 % 65003 Project Representation 16,058.50<	46500 Micro Loan Income	2,450.00	0.00	2,450.00	
Total 46500 Micro Loan Income 26,630.75 6,861.62 19,769.13 288.11 % 47000 Property Interest Income 0.00 0.00 0.00 0.00 47100 Interest Inc-1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % Total 47000 Property Interest Income 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % 63100 Software Expense 0.00 206.79 -906.79 -100.00 % 63501 Insurance 0.00 970.64 -970.64 -100.00 % 63501 General Insurance 0.00 970.64 -970.64 -100.00 % 65001 Legal Fees 0.00 0.00 0.00 0.00 65002 Erger Representation 16,058.50 5,0	46501 Micro Loan Interest Income	12,970.75	3,619.36	9,351.39	258.37 %
47000 Property Interest Income 0.00 0.00 0.00 47100 Interest Inc-1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % Total 47000 Property Interest Income 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % Total Revenue \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures Common State Expense 0.00 206.79 \$-99,654.93 -42.76 % Expenditures Common State Expense 0.00 206.79 \$-99,654.93 -42.76 % Expenditures Common State Expense 0.00 206.79 \$-99,654.93 -42.76 % Expenditures 0.00 20.00 206.79 \$-90,654.93 -42.76 % Expenditures 0.00 20.00 0.00 0.00 0.00 Expenditures 0.00 20.00 0.00 0.00 0.00 Expenditures 0.00 0.00 0.00 0.00 0.00 0.00	46502 Micro Loan Fees	11,210.00	3,242.26	7,967.74	245.75 %
47100 Interest Inc-1318 JD Hwy 15,177.35 15,560.59 -383.24 -2.46 % Total 47000 Property Interest Income 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % Total Revenue \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures Barriag 8,135,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures Barriag 8,133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures Barriag 8,000 206.79 -90,654.93 -42.76 % Expenditures Barriag 8,000 206.79 -90,654.93 -42.76 % Expenditures Barriag 8,000 206.79 -206.79 -100.00 % -100.00 % 63100 Software Expense 0.00 200.00 970.64 -970.64 -100.00 % -30.00 % -20.79 -100.00 % -20.00 % -20.00 0.00 -20.00 % -20.00 % -20.00 % -20.00 % <th< td=""><td>Total 46500 Micro Loan Income</td><td>26,630.75</td><td>6,861.62</td><td>19,769.13</td><td>288.11 %</td></th<>	Total 46500 Micro Loan Income	26,630.75	6,861.62	19,769.13	288.11 %
Total 47000 Property Interest Income 15,177.35 15,560.59 -383.24 -2.46 % 48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % Total Revenue \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures 0.00 206.79 -206.79 -100.00 % 63500 Insurance 0.00 0.00 0.00 0.00 63501 Insurance 0.00 970.64 -970.64 -100.00 % 65001 Insurance 0.00 970.64 -970.64 -100.00 % 65001 Insurance 0.00 970.64 -970.64 -100.00 % 65001 Insurance 0.00 970.64 -970.64 -100.00 % 65002 Insurance 0.00 970.64 -970.64 -100.00 % 65003 Insurance 0.00 0.00 0.00 0.00 65004 Egal Fees 0.00 0.00 0.00 0.00 0.00 0.00 0.00 <td>47000 Property Interest Income</td> <td>0.00</td> <td>0.00</td> <td>0.00</td> <td></td>	47000 Property Interest Income	0.00	0.00	0.00	
48751 GO VA Grant Income 2 8,125.00 144,841.74 -136,716.74 -94.39 % Total Revenue \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures Expenditures 63100 Software Expense 0.00 206.79 -206.79 -100.00 % 63501 Insurance 0.00 970.64 -970.64 -100.00 % 63501 Insurance 0.00 970.64 -970.64 -100.00 % 65001 Legal Fees 0.00 970.64 -970.64 -100.00 % 65002 Legal Fees 0.00 0.00 0.00 0.00 65003 Project Representation 16,058.50 5,059.50 10,999.00 217.39 % 65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 59.00 69002 Ba	47100 Interest Inc-1318 JD Hwy	15,177.35	15,560.59	-383.24	-2.46 %
Total Revenue \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures Expenditures 83100 Software Expense 0.00 206.79 -206.79 -100.00 % 63500 Insurance 0.00 0.00 970.64 -970.64 -100.00 % 63501 General Insurance 0.00 970.64 -970.64 -100.00 % 65001 Legal Fees 0.00 0.00 0.00 0.00 65003 Project Representation 16,058.50 5,059.50 10,999.00 217.39 % 65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69002 Bank Fee 59.00 0.00 0.00 59.00 69002 59.00 117.83 </td <td>Total 47000 Property Interest Income</td> <td>15,177.35</td> <td>15,560.59</td> <td>-383.24</td> <td>-2.46 %</td>	Total 47000 Property Interest Income	15,177.35	15,560.59	-383.24	-2.46 %
GROSS PROFIT \$133,414.99 \$233,069.92 \$-99,654.93 -42.76 % Expenditures 63100 Software Expense 0.00 206.79 -206.79 -100.00 % 63501 Insurance 0.00 0.00 0.00 0.00 63501 General Insurance 0.00 970.64 -970.64 -100.00 % 65001 Legal Fees 0.00 0.00 0.00 0.00 65003 Project Representation 16,058.50 5,059.50 10,999.00 217.39 % 65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 0.00 0.00 66001 Audit (Annual Financial) 14,420.00 20,000.00 -7,580.00 -34.45 % 69002 Fees & Charges 0.00 0.00 0.00 69002 59.00 0.00 69002 69003 Late Fee 0.00 0.00 0.00 117.83 589.15 % 69006 Loan Servicing Fee	48751 GO VA Grant Income 2	8,125.00	144,841.74	-136,716.74	-94.39 %
Expenditures 63100 Software Expense 0.000 206.79 -206.79 -100.00 % 63500 Insurance 0.000 0.00 0.00	Total Revenue	\$133,414.99	\$233,069.92	\$ -99,654.93	-42.76 %
63100 Software Expense 0.00 206.79 -206.79 -100.00 % 63501 General Insurance 0.00 970.64 -970.64 -100.00 % 63501 General Insurance 0.00 970.64 -970.64 -100.00 % 65000 Legal Fees 0.00 0.00 0.00 0.00 65003 Project Representation 16,058.50 5,059.50 10,999.00 217.39 % 65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % 7 Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 -7,580.00 -34.45 % 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 69000 Fees & Charges 0.00 0.00 0.00 595.65 % 69002 Bank Fee 59.00 0.00 0.00 590.00 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.8	GROSS PROFIT	\$133,414.99	\$233,069.92	\$ -99,654.93	-42.76 %
63500 Insurance 0.00 0.00 0.00 63501 General Insurance 0.00 970.64 -970.64 -100.00 % Total 63500 Insurance 0.00 970.64 -970.64 -100.00 % 65000 Legal Fees 0.00 0.00 0.00 0.00 65003 Project Representation 16,058.50 5,059.50 10,999.00 217.39 % 65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 0.00 0.00 0.00 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69002 Bank Fee 59.00 0.00 0.00 0.00 69003 Late Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % <	Expenditures				
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Total 63500 Insurance 0.00 970.64 -970.64 -100.00 % 65000 Legal Fees 0.00 0.00 0.00 0.00 65003 Project Representation 16,058.50 5,059.50 10,999.00 217.39 % 65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 0.00 0.00 0.00 % 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69002 Bank Fee 59.00 0.00 0.00 0.00 69002 Bank Fee 0.00 0.00 0.00 117.83 589.15 % 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % 70000 Business App Sponsorship Exp 0.00 25,0	63500 Insurance	0.00	0.00	0.00	
65000 Legal Fees 0.00 0.00 0.00 65003 Project Representation 16,058.50 5,059.50 10,999.00 217.39 % 65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 0.00 0.00 0.00 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69002 Bank Fee 59.00 0.00 59.00 69003 Late Fee 0.00 0.00 59.00 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	63501 General Insurance	0.00	970.64	-970.64	-100.00 %
65003 Project Representation 16,058.50 5,059.50 10,999.00 217.39 % 65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 0.00 0.00 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69002 Bank Fee 59.00 0.00 59.00 69003 Late Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	Total 63500 Insurance	0.00	970.64	-970.64	-100.00 %
65004 General Retainer Matters 3,762.50 8,000.00 -4,237.50 -52.97 % Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 0.00 0.00 0.00 % 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69000 Fees & Charges 0.00 0.00 0.00 595.65 % 69002 Bank Fee 59.00 0.00 59.00 0.00 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	65000 Legal Fees	0.00	0.00	0.00	
Total 65000 Legal Fees 19,821.00 13,059.50 6,761.50 51.77 % 66000 Accounting 7,200.00 7,200.00 0.00 0.00 0.00 % 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69000 Fees & Charges 0.00 0.00 0.00 0.00 69002 Bank Fee 59.00 0.00 59.00 69003 Late Fee 0.00 0.00 117.83 589.15 % 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	65003 Project Representation	16,058.50	5,059.50	10,999.00	217.39 %
66000 Accounting 7,200.00 7,200.00 0.00 0.00 % 66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69000 Fees & Charges 0.00 0.00 0.00 0.00 69002 Bank Fee 59.00 0.00 59.00 69003 Late Fee 0.00 0.00 0.00 0.00 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	65004 General Retainer Matters	3,762.50	8,000.00	-4,237.50	-52.97 %
66001 Audit (Annual Financial) 14,420.00 22,000.00 -7,580.00 -34.45 % 66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69000 Fees & Charges 0.00 0.00 0.00 0.00 69002 Bank Fee 59.00 0.00 59.00 0.00 69003 Late Fee 0.00 0.00 0.00 117.83 589.15 % 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	Total 65000 Legal Fees	19,821.00	13,059.50	6,761.50	51.77 %
66500 Professional Services 14,400.00 2,070.00 12,330.00 595.65 % 69000 Fees & Charges 0.00 0.00 0.00 0.00 69002 Bank Fee 59.00 0.00 59.00 69003 Late Fee 0.00 0.00 0.00 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	66000 Accounting	7,200.00	7,200.00	0.00	0.00 %
69000 Fees & Charges 0.00 0.00 0.00 0.00 0.00 0.00 69002 0.00 <t< td=""><td>66001 Audit (Annual Financial)</td><td>14,420.00</td><td>22,000.00</td><td>-7,580.00</td><td>-34.45 %</td></t<>	66001 Audit (Annual Financial)	14,420.00	22,000.00	-7,580.00	-34.45 %
69002 Bank Fee 59.00 0.00 59.00 69003 Late Fee 0.00 0.00 0.00 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	66500 Professional Services	14,400.00	2,070.00	12,330.00	595.65 %
69003 Late Fee 0.00 0.00 0.00 0.00 69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	69000 Fees & Charges	0.00	0.00	0.00	
69004 Service Fee 137.83 20.00 117.83 589.15 % 69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	69002 Bank Fee	59.00	0.00	59.00	
69006 Loan Servicing Fees 7,756.45 2,031.16 5,725.29 281.87 % Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	69003 Late Fee	0.00	0.00	0.00	
Total 69000 Fees & Charges 7,953.28 2,051.16 5,902.12 287.75 % 70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	69004 Service Fee	137.83	20.00	117.83	589.15 %
70000 Business App Sponsorship Exp 0.00 25,000.00 -25,000.00 -100.00 %	69006 Loan Servicing Fees	7,756.45	2,031.16	5,725.29	281.87 %
	Total 69000 Fees & Charges	7,953.28	2,051.16	5,902.12	287.75 %
71000 Local Industry Support 576,500.00 205,000.00 371,500.00 181.22 %	70000 Business App Sponsorship Exp	0.00	25,000.00	-25,000.00	-100.00 %
	71000 Local Industry Support	576,500.00	205,000.00	371,500.00	181.22 %

Profit & Loss Prev Year Comparison

	TOTAL			
	JUL 2023 - FEB 2024	JUL 2022 - FEB 2023 (PY)	CHANGE	% CHANGE
71750 GO VA Grant Expenses	0.00	155.57	-155.57	-100.00 %
71752 Go VA Grant Reimb Expenses 2	19,918.07	128,568.13	-108,650.06	-84.51 %
71755 Go VA Grant Reim Exp 3	10,000.00	0.00	10,000.00	
Total 71750 GO VA Grant Expenses	29,918.07	128,723.70	-98,805.63	-76.76 %
73000 Marketing	58,873.28	52,680.78	6,192.50	11.75 %
73050 EDA Meetings/Meals	535.03	779.63	-244.60	-31.37 %
73100 Other Events	3,013.26	2,288.62	724.64	31.66 %
73101 Event Xmas	38,874.55	45,550.41	-6,675.86	-14.66 %
75000 Business Appreciation Event	1,607.89	-10,280.00	11,887.89	115.64 %
81000 204 Thompson Ave Exp (CBE Mgt) (deleted)	0.00	0.00	0.00	
81100 Rental Property Utilities (CBE) (deleted)	0.00	163.98	-163.98	-100.00 %
Total 81000 204 Thompson Ave Exp (CBE Mgt) (deleted)	0.00	163.98	-163.98	-100.00 %
Total Expenditures	\$773,116.36	\$497,465.21	\$275,651.15	55.41 %
NET OPERATING REVENUE	\$ -639,701.37	\$ -264,395.29	\$ -375,306.08	-141.95 %
Other Revenue				
8000 Redemption Credit	296.89	0.00	296.89	
Total Other Revenue	\$296.89	\$0.00	\$296.89	0.00%
NET OTHER REVENUE	\$296.89	\$0.00	\$296.89	0.00%
NET REVENUE	\$ -639,404.48	\$ -264,395.29	\$ -375,009.19	-141.84 %

Profit & Loss YTD Comparison

	TOTAL		
	FEB 2024	JUL 2023 - FEB 2024 (YTD)	
Revenue			
42000 Bond Issuance fees	4,225.09	4,225.09	
43000 Business Appreciation sponsors	6,000.00	6,000.00	
45550 Other Event Sponsors	0.00	1,000.00	
45565 Other Event Income	0.00	1,110.00	
45566 Xmas Event	0.00	58,798.00	
46400 Bank Interest	8,691.67	12,348.80	
46500 Micro Loan Income	0.00	2,450.00	
46501 Micro Loan Interest Income	2,299.61	12,970.75	
46502 Micro Loan Fees	0.00	11,210.00	
Total 46500 Micro Loan Income	2,299.61	26,630.75	
47000 Property Interest Income	0.00	0.00	
47100 Interest Inc-1318 JD Hwy	1,882.76	15,177.35	
Total 47000 Property Interest Income	1,882.76	15,177.35	
48751 GO VA Grant Income 2	0.00	8,125.00	
Total Revenue	\$23,099.13	\$133,414.99	
GROSS PROFIT	\$23,099.13	\$133,414.99	
Expenditures			
65000 Legal Fees	0.00	0.00	
65003 Project Representation	4,095.00	16,058.50	
65004 General Retainer Matters	0.00	3,762.50	
Total 65000 Legal Fees	4,095.00	19,821.00	
66000 Accounting	900.00	7,200.00	
66001 Audit (Annual Financial)	0.00	14,420.00	
66500 Professional Services	2,400.00	14,400.00	
69000 Fees & Charges	0.00	0.00	
69002 Bank Fee	0.00	59.00	
69004 Service Fee	0.00	137.83	
69006 Loan Servicing Fees	0.00	7,756.45	
Total 69000 Fees & Charges	0.00	7,953.28	
71000 Local Industry Support	9,000.00	576,500.00	
71750 GO VA Grant Expenses	0.00	0.00	
71752 Go VA Grant Reimb Expenses 2	0.00	19,918.07	
71755 Go VA Grant Reim Exp 3	10,000.00	10,000.00	
Total 71750 GO VA Grant Expenses	10,000.00	29,918.07	
73000 Marketing	6,609.16	58,873.28	
73050 EDA Meetings/Meals	385.03	535.03	
73100 Other Events	887.59	3,013.26	
73101 Event Xmas	0.00	38,874.55	

EDA

Profit & Loss YTD Comparison

February 2024

	TOTAL		
	FEB 2024	JUL 2023 - FEB 2024 (YTD)	
75000 Business Appreciation Event	0.00	1,607.89	
Total Expenditures	\$34,276.78	\$773,116.36	
NET OPERATING REVENUE	\$ -11,177.6 5	\$ -639,701.37	
Other Revenue			
8000 Redemption Credit	0.00	296.89	
Total Other Revenue	\$0.00	\$296.89	
NET OTHER REVENUE	\$0.00	\$296.89	
NET REVENUE	\$ -11,177.65	\$ -639,404.48	

EDA

Account QuickReport

February 2024

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	ACCOUNT	CLR	AMOUNT	BALANCE
10000 Checking-St	tifel							
Beginning Balance	e							2.65
02/26/2024	Check		Stifel	Interest Reinvested	10000 Checking-Stifel	R	-629.94	-627.29
02/26/2024	Deposit				10000 Checking-Stifel	R	4,501.94	3,874.65
02/26/2024	Journal Entry	NJNsk-011		to record CD maturity sale	10000 Checking-Stifel	R	250,000.00	253,874.65
Total for 10000 Che	ecking-Stifel						\$253,872.00	
TOTAL							\$253,872.00	

5A

30th Anniversary of the Stafford EDA's Business Appreciation Reception

April 24, 2024 Riverside Center for the Performing Arts



Participants

Registrants: **281** Attendees: **201**

Marketing Impact

Page Views: 1,233 Unique Users: 790

Top Performing webpage in April!



Award Recipients

Innovation Award: uBreakiFix by Asurion Donald H. Newlin Community Stewardship

Award: FOCUS Group Solutions

Business of the Year Award: Potomac Point

Vinevard & Winerv

Sponsors

Title Sponsor: McLane Mid-Atlantic

Refreshments Sponsor: NorthPoint Development

Entertainment Sponsor: Germanna

Welcome Sponsors: **Dominion Energy**, **GCubed**, &

Stafford Printing



Read the press release here>>



Budget Breakdown



Expenses	Details	Cost
Venue	Building Use	-
Refreshments	Beer & Wine	\$2,800.00
	Appetizers	\$4,900.00
Venue Assistance	Gratuity	\$1,109.20
	Staff	\$340.00
Entertainment	Photo Booth	\$650.00
Awards	All 3	\$360
Promo/Sponsor	Logo Glass	\$1,171.99
	Bev Napkins	\$356.97
	Program	Sponsor Provided
	Table Display	Sponsor Provided
	Signage	Sponsor Provided
Decor/ Equipment	Photographer	\$650.00
	Tables/Linens	\$461.66
TOTAL		\$12,799.82

Sponsor	Level	\$
McLane Mid- Atlantic	Title	\$6,000
NorthPoint	Refreshments	\$4,000
Germanna	Entertainment	\$2,000
Dominion Energy	Welcome	\$1,000
GCubed, Inc.	Welcome	\$1,000
Stafford Printing	Welcome	In-Kind
TOTAL		\$14,000

6B

CERTIFICATE

of Appreciation

This certificate is presented to



EDA Representative, Aquia District

Thank you for your unwavering support & dedication, outstanding contributions, hard work and commitment that you have brought to Stafford County.

mong (, Giver.

Howard OwenChairman, Stafford County EDA



5/10/2024

Date

A



To: Stafford EDA

From: Liz Barber, Josh Summits

RE: Recapitalize Loan Fund

Date: May 10, 2024

As of the March 2024 reconciliation, the EDA's *Locus Community Focused Capital* Revolving Loan Fund (RLF) account balance is \$53,390.76.

Should the EDA board choose to approve the loan for \$140,000 Business Growth Fund to the Global Bronze Foundation, as recommended by the Loan Committee, additional capital is needed to fund the account.

In order to fund this loan, a transfer of funds would need to take place to recapitalize the loan fund. At a minimum, \$88,657 would need to be transferred from another EDA account to fund this loan. <u>Action is needed from the EDA Board to approve an agreed-upon transfer amount and the account source.</u>

Also note that *Locus Community Focused Capital* and the Revolving Loan Fund is an interest-bearing account, and accrues a varied interest rate of 0.10% through 0.20%, based on level of deposits. In 2024, based on the most recently available statement on March 31, the RLF has accrued \$43.61 in earned interest.



To: Stafford EDA From: Josh Summits

Re: Loan Committee Recommendation for Approval of Loan

Date: May 10, 2024

As per the Loan Committee Credit (Loan) Guidelines, this Memo is recommending the approval of a Business Growth Fund Ioan to Global Bronze Foundation. The Loan Credit Guidelines require EDA Board approval for any Ioan above \$15,000.

The proposed loan terms are as follows.

The Loan Committee voted 2-0 to approve this loan and recommends approval.

A. BORROWER/LOCATION Global Bronze Foundation

DBA: Stafford Regional Handbell Society

106 Banks Ford Road Fredericksburg, VA 22406

B. NATURE OF BUSINESS Nonprofit foundation providing musical instruction

C. EDA LOAN TERMS

Source: Business Growth Fund Loan Program

Amount: \$140,000.00

Interest Rate: 8.5%

Term: Ten (10) Years with a Three (3) Month Interest Only Period

Estimated Payment: \$1,738.80 (monthly) \$20,829.60 (annually)

Collateral: Mortgage Lien Position

33 Ruffian Drive, Stafford, VA 22556 (Personal residence -

Neesa Hart)

Guarantors: Global Bronze Foundation (Corporate Guarantee)



D. BUSINESS DESCRIPTION

In 2006, the Stafford Regional Handbell Society (the Society) at the time known as the 2:49 ringers, began to grow in a small, poorly ventilated rehearsal room in a church in Stafford. Two music teachers and a group of 8 kids in grades 3-5 started making music on a 3-octave set of handbells rescued from a local high school band program. The group, which was comprised of one set of 3 siblings, one set of 2 siblings, the director's son and two other ringers, persisted until they played their first concert in April of that year (2006).

Through the next few years, Musical Director Phillip Lanier and the Programming Director, Neesa Hart, continued offering handbell classes for children and teens in the Stafford area expanding eventually to four ensembles. In the fall of 2009 the Society's first adult ensemble was added.

7 years later, with 4 adult ensembles and 5 children and youth ensembles, the organization again made another move to their previous space with over 8000 square feet of rehearsal space, 700 square feet of storage space, loading docks, a performance room and 5 different rehearsal rooms, it allowed for more growth and more ringers. The Society now rehearses up to 12 ensembles each week, the Bells After School program has grown to over 50 students, and we sponsor concerts and events locally and across the US.

The Society performs in a range of venues and strives to bring truly unique experiences to the community. Through the use of celebrity narrators, themed concerts, creative staging and other theatrical tools, they put musicality and excellence first, but build events that introduce new audiences to the wonderful music of handbells. The group is award-winning and nationally recognized for their excellence in performance, musicianship, and are a community of musicians who love sharing our art with our greater community of supporters and friends.

E. BUSINESS MARKETING PLAN AND REVENUE STREAMS

Bells After School

Bells After School is a unique music education program for kids and teens and the only 'belted' award system for handbells in the US. Kids begin the program as purple belt ringers and earn new belts and badges as they hone musical skills, work together on ringing teams and enjoy the fun of making music. As they progress, kids can work their way all the way to 1st, 2nd or even 3rd degree black belt level skills.

Sessions are offered immediately after school until 6:30 Monday - Friday. Students must enroll for a minimum of two sessions a week and can come every day if desired. Transportation is provided from elementary, middle school and high schools in Stafford County to the studio. Snacks and homework tutors are available. Students may stay until 6:30 with homework monitors for no additional charge.



Sponsored Performance Events

The Society began this arm of the business in the fall of 2019 when they organized and hosted a concert at Carnegie Hall. Three hundred handbell ringers paid \$700 each to perform. Post-pandemic, in 2023, they were able to host events at both The Museum of the Bible and Disney Land Resort with pre-pandemic number. They plan a full roster of events for 2024 with anticipate of over 700 ringers in 4 different locations. This will generate nearly \$500,000 in net revenue.

Expansion of Local Adult Ringing Programs

With more space, the Society will be able to expand their offerings to local adults which is anticipated to generate an additional \$50,000 per year in revenue

Rental of the Performance Space

There is a shortage of performance space in Stafford County. Churches, theater groups, dance studios, musical acts, all need performance venues. The Society anticipates \$8 - \$10K monthly in rental fees of the 350 seat full-equipped performance space.

F. USE OF LOAN FUNDS

The Society has secured a lease for 10,731 SF of commercial space at 106 Banks Ford Parkway for their expanded instructional space and a performance venue facility. The EDA Business Growth Fund loan (\$140,000) would be used to completed leasehold buildout of the 106 Banks Ford facility.

G. SOURCES & USES OF FUNDS

SOURCES AND USES OF FUNDS				
			Equity Capital /	
	<u>TOTAL</u>	EDA BGF Loan	<u>Grants</u>	TI Allowance
Building Rent / Lease Payments	\$747,161	\$140,000	\$507,161	\$100,000
Total	\$747,161	\$140,000	\$507,161	\$100,000
	100%	19%	68%	13%

9A



April 18, 2024

Board of Directors Economic Development Authority of Stafford County, Virginia 1300 Courthouse Road Stafford, Virginia 22555

Attention: Jack Rowley, Treasurer

The Objective and Scope of the Audit of the Financial Statements

You have requested PBMares, LLP ("PBMares", "we", "us", or "our") audit the Economic Development Authority of Stafford County, Virginia's ("Authority", "you" or "your"), a discretely presented component of Stafford County, Virginia, statement of net position, statements of revenues, expenses and changes in net position, and cash flows as of and for the year ending June 30,2024, and the related notes to the financial statements, which collectively comprise the basic financial statements. We are pleased to confirm our acceptance and our understanding of these audit engagements by means of this letter ("Engagement Letter").

The objectives of our audits are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the United States of America ("GAAS") and Government Auditing Standards issued by the Comptroller General of the United States ("GAS") will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

The Responsibilities of the Auditor

We will conduct our audit in accordance with GAAS; GAS; and the Specifications for Audits of Authorities, Boards and Commissions, provided by the Auditor of Public Accounts for the Commonwealth of Virginia. Those standards and specifications require that we comply with applicable ethical requirements. As part of an audit in accordance with GAAS and GAS, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
or error, based on an understanding of the Authority and its environment, the applicable financial
reporting framework, and the Authority's system of internal control, design and perform audit
procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to
provide a basis for our opinions.

- 2. Consider the Authority's system of internal control in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. However, we will communicate to you in writing concerning any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we have identified during the audit.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 4. Conclude, based on the audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

Because of the inherent limitations of an audit, together with the inherent limitations of controls, an unavoidable risk that some material misstatements may not be detected exists, even though the audit is properly planned and performed in accordance with GAAS and GAS. Because the determination of waste or abuse is subjective, GAS does not require auditors to perform specific procedures to detect waste or abuse in financial statement audits.

We will communicate to the Board of Directors (a) any fraud involving senior management and fraud (whether caused by senior management or other employees) that causes a material misstatement of the financial statements that becomes known to us during the audit, and (b) any instances of noncompliance with laws and regulations that we become aware of during the audit (unless they are clearly inconsequential).

Our report on internal control over financial reporting and over compliance will include any significant deficiencies and material weaknesses in internal control over financial reporting and over compliance of which we become aware as a result of obtaining an understanding of internal control and performing tests of internal control over financial reporting and over compliance consistent with requirements of the standards and specifications identified above. Our report on compliance matters will address material errors, fraud, violations of compliance obligations, and other responsibilities imposed by state and federal statutes and regulations or assumed by contracts; and any state or federal grant, entitlement or loan program questioned costs of which we become aware, consistent with requirements of the standards and specifications identified above.

We will maintain our independence in accordance with the standards of the American Institute of Certified Public Accountants ("AICPA") and GAS.

The Responsibilities of Management and Identification of the Applicable Financial Reporting Framework

Management is responsible for:

1. Identifying and ensuring that the Authority complies with the laws and regulations applicable to its activities, and for informing us about all known violations of such laws or regulations, other than those that are clearly inconsequential;

- 2. The design and implementation of programs and controls to prevent and detect fraud, and for informing us about all known or suspected fraud affecting the Authority involving management, employees who have significant roles in internal control, and others where the fraud could have a material effect on the financial statements; and
- 3. Informing us of its knowledge of any allegations of fraud or suspected fraud affecting the Authority received in communications from employees, former employees, analysts, regulators, vendors, customers or others.

Management is responsible for the preparation of the required supplementary information ("RSI") which the Governmental Accounting Standards Board ("GASB") requires be presented to supplement the basic financial statements. Management agrees to include the auditor's report on the RSI in any document that contains the RSI and indicates that the auditor has reported on such RSI. Management also agrees to present the RSI with the audited financial statements or, if the RSI will not be presented with audited financial statements, to make the audited financial statements readily available to the intended users of the RSI no later than the date of issuance of the RSI and the auditor's report thereon.

The Board of Directors is responsible for informing us of its views about the risks of fraud, waste or abuse within the Authority, and its knowledge of any fraud, waste or abuse or suspected fraud, waste or abuse affecting the Authority.

Our audit will be conducted on the basis that management and, when appropriate, those charged with governance acknowledge and understand that they have responsibility:

- 1. For the preparation and fair presentation of the financial statements in accordance with U.S. GAAP;
- 2. To evaluate subsequent events through the date the financial statements are issued. Management also agrees that it will not conclude on subsequent events earlier than the date of the management representation letter referred to below;
- For the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error;
- For report distribution; and
- 5. To provide us with:
 - a. Access to all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements, including information relevant to disclosures;
 - b. Additional information that we may request from management for the purpose of the audit; and
 - c. Unrestricted access to persons within the Authority from whom we determine it necessary to obtain audit evidence.

The Company's Annual Report as contained in the County of Stafford Annual Comprehensive Financial Report will be issued before December 15, 2024. These documents will be provided to PBMares, LLP prior to the issuance of the documents and prior to the issuance of the auditor's report.

As part of our audit process, we will request from management and, when appropriate, those charged with governance written confirmation concerning representations made to us in connection with the audit, including among other items:

- 1. That management has fulfilled its responsibilities as set out in the terms of this Engagement Letter; and
- 2. That it believes the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

Reporting

We will issue a written report upon completion of our audit of the Authority's financial statements. Our report will be addressed to the Board of Directors of the Authority. Circumstances may arise in which our report may differ from its expected form and content based on the results of our audit. Depending on the nature of these circumstances, it may be necessary for us to modify our opinions, or add an emphasis-of-matter paragraph or other-matter paragraph to our auditor's report.

If circumstances arise relating to the condition of the Authority's records, the availability of appropriate audit evidence or indications of a significant risk of material misstatement of the financial statements because of error, fraudulent financial reporting or misappropriation of assets which, in our professional judgment, prevent us from completing the audit or forming opinions, we retain the unilateral right to take any course of action permitted by professional standards, including, but not limited to, declining to express opinions or issue a report, or withdrawing from the engagement.

In addition to our report on the Authority's financial statements, we will also issue the following types of reports:

- 1. Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with GAS; and
- 2. Report on compliance with laws, regulations, and the provisions of contracts or grant agreements. We will report on any noncompliance that could have a material effect on the financial statements.

In our connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Records and Assistance

During the course of our engagement, we may accumulate records containing data that should be reflected in the Authority's books and records. The Authority will determine that all such data, if necessary, will be so reflected. Accordingly, the Authority will not expect us to maintain copies of such records in our possession.

The assistance to be supplied by Authority personnel, including the preparation of schedules and analyses of accounts, has been discussed and coordinated with Jack Rowley, Treasurer. The timely and accurate completion of this work is an essential condition to our completion of the audit and issuance of our audit report.

Nonaudit Services

In connection with our audit, you have requested us to perform certain nonaudit services:

1. Drafting the financial statements.

GAS independence standards require that the auditor maintain independence so that opinions, findings, conclusions, judgments and recommendations will be impartial and viewed as impartial by reasonable and informed third parties. Before we agree to provide a non-audit service to the Authority, we determine whether providing such a service would create a significant threat to our independence for GAS audit purposes, either by itself or in aggregate with other non-audit services provided. A critical component of our determination is consideration of management's ability to effectively oversee the non-audit services to be performed. The Authority has agreed that Jack Rowley, Treasurer, possesses suitable skill, knowledge or experience and that the individual understands the nonaudit services to be performed and described above sufficiently to oversee them. Accordingly, the management of the Authority agrees to the following:

- 1. The Authority has designated Jack Rowley, Treasurer, as a senior member of management who possesses suitable skill, knowledge and experience to oversee the services;
- 2. Jack Rowley, Treasurer, will assume all management responsibilities for subject matter and scope of the nonaudit services:
- 3. The Authority will evaluate the adequacy and results of the services performed; and
- 4. The Authority accepts responsibility for the results and ultimate use of the services.

GAS further requires that we establish an understanding with the Authority's management and those charged with governance of the objectives of the non-audit services, the services to be performed, the Authority's acceptance of its responsibilities, the auditor's responsibilities and any limitations of the non-audit services. We believe this Engagement Letter documents that understanding.

Other Relevant Information

In accordance with GAS, a copy of our most recent peer review report can be located on our website at www.pbmares.com.

Fees, Costs, and Access to Workpapers

Our fees for the audit and accounting services described above are not expected to exceed \$14,850. Our fees reflect the time and resources required to complete our services at our standard rates.

We will bill you upon (i) receipt of this executed Engagement Letter, (ii) interim billings as work progresses, and (iii) a final billing upon issuance of final reports or completion of the engagement.

Our fee estimate and completion of our work are based upon the following criteria:

- 1. Anticipated cooperation from Authority personnel;
- 2. Timely responses to our inquiries;
- 3. Timely completion and delivery of client assistance requests;
- 4. Timely communication of all significant accounting and financial reporting matters; and
- 5. The assumption that unexpected circumstances will not be encountered during the engagement.

Fees are due and payable upon presentation of our invoice to you. Amounts not paid within thirty days from the invoice date will be subject to a late payment charge of 1.5% per month (18% per year) and may be subject to a charge of 25% for attorney fees and collection costs.

Use of Subcontractors and Third-Party Products

We may, in our sole discretion, use qualified subcontractors to assist us in providing professional services to you. In such circumstances, it may be necessary for us to disclose Confidential Information (as such term is defined below) to them. We may share your information, including Confidential Information, with these subcontractors provided that such recipients are bound by written obligations of confidentiality. You acknowledge and agree that our use of a subcontractor may involve the processing, input, disclosure, movement, transfer, and storage of your information and data outside of our technology infrastructure. We will be responsible to you for the performance of our subcontractors, solely as it relates to the services performed under this Engagement Letter, subject to all limitations and disclaimers set forth herein.

We also may provide services to you using certain third-party hardware, software, equipment, or products (collectively, "Third-Party Products" and each individually, a "Third-Party Product"). You acknowledge that the use of a Third-Party Product may involve the processing, input, disclosure, movement, transfer, and storage of information provided by or on behalf of you to us, including Confidential Information and Personal Information, within the Third-Party Product's infrastructure and not ours. You further acknowledge that the terms of use and service, including, but not limited to, applicable laws, set forth in the end-user license, end-user subscription agreement, or other end-user agreement for such Third-Party Product (collectively, "EULA(s)") will govern all obligations of such licensor relating to data privacy, storage, recovery, security, and processing within such Third-Party Product's infrastructure, as well as, the service levels associated with such Third-Party Product. You hereby consent to the disclosure of your information, including your Confidential Information and Personal Information, to the licensors of such Third-Party Products for the purpose described herein.

To the extent PBMares gives the Authority access to a Third-Party Product in connection with the services contemplated herein, the Authority agrees to comply with the terms of any applicable EULA for such Third-Party Product, and the Authority shall be solely responsible for the improper use of a Third-Party Product or a violation of the applicable EULA for such Third-Party Product, by the Authority, or any user to whom the Authority grants access to such Third-Party Product.

You acknowledge that the use of Third-Party Products may be subject to limitations, delays, interruptions, errors, and other problems which are beyond our control, including, without limitation, internet outage or lack of availability related to updates, upgrades, patches, fixes, maintenance, or other issues. We will not be liable for any delays, delivery failures, or other losses or damages resulting from such issues. Nor will we be held responsible or liable for any loss, or unauthorized use or disclosure, of any information or data provided by you, including, without limitation, Personal Information provided by you, resulting from the use of a Third-Party Product.

Use and Ownership; Access to Audit Documentation

The Audit Documentation for this engagement is the property of PBMares. For the purposes of this Engagement Letter, the term "Audit Documentation" shall mean the confidential and proprietary records of PBMares' audit procedures performed, relevant audit evidence obtained, other audit-related workpapers, and conclusions reached. Audit Documentation shall not include custom-developed documents, data, reports, analyses, recommendations, and deliverables authored or prepared by PBMares for the Authority under this Engagement Letter, or any documents belonging to the Authority or furnished to PBMares by the Authority.

Review of Audit Documentation by a successor auditor or as part of due diligence is subject to applicable PBMares policies, and will be agreed to, accounted for and billed separately. Any such access to our Audit Documentation is subject to a successor auditor signing an Access & Release Letter substantially in PBMares' form. PBMares reserves the right to decline a successor auditor's request to review our workpapers.

In the event we are required by government regulation, subpoena or other legal process to produce our documents or our personnel as witnesses with respect to our engagement for the Authority, the Authority will, so long as we are not a party to the proceeding in which the information is sought, reimburse us for our professional time and expenses, as well as the fees and expenses of our counsel, incurred in responding to such requests.

The documentation for this engagement is the property of PBMares. However, you acknowledge and grant your assent that representatives of the cognizant or oversight agency or their designee, other government audit staffs, and the U.S. Government Accountability Office shall have access to the Audit Documentation upon their request and that we shall maintain the Audit Documentation for a period of at least three years after the date of the report, or for a longer period if we are requested to do so by the cognizant or oversight agency. Access to the requested Audit Documentation will be provided under the supervision of PBMares audit personnel and at a location designated by our firm.

Dispute Resolution

Because PBMares will rely on the Authority, its management and Board of Directors to discharge the foregoing responsibilities, the Authority agrees to hold harmless and release PBMares and its partners, principals, officers, directors, employees, affiliates, subsidiaries, contractors, Subcontractors, agents, representatives, successors, or assigns from all claims, liabilities, losses and costs arising in circumstances where there has been a knowing misrepresentation by a member of the Authority's management.

If any dispute other than fees arises among the parties hereto, the parties agree first to try in good faith to settle the dispute by mediation administered by the American Arbitration Association under its Rules for Professional Accounting and Related Services Disputes before resorting to litigation. The costs of any mediation proceeding shall be shared equally by all parties. You and we consent to personal jurisdiction, both for mediation and/or litigation, of the Federal District Court, Eastern District of Virginia, sitting in Newport News, Virginia, or the Newport News Circuit Court. Participation in such mediation shall be a condition to either of us initiating litigation. In order to allow time for the mediation, any applicable statute of limitations shall be tolled for a period not to exceed 120 days from the date either of us first requests in writing to mediate the dispute. The mediation shall be confidential in all respects, as allowed or required by law, except our final settlement positions at mediation shall be admissible in litigation solely to determine the prevailing party's identity for purposes of the award of attorneys' fees.

The parties hereto both agree that any dispute over fees charged by the accountant to the client will be submitted for resolution by arbitration in accordance with the Rules for Professional Accounting and Related Services Disputes of the American Arbitration Association. Such arbitration shall be binding and final. The arbitration shall take place in Newport News, Virginia. Any award rendered by the Arbitrator pursuant to this Agreement may be filed and entered and shall be enforceable in the Superior Court of the County in which the arbitration proceeds. In agreeing to arbitration, we both acknowledge that, in the event of a dispute over fees charged by the accountant, each of us is giving up the right to have the dispute decided in a court of law before a judge or jury, and instead we are accepting the use of arbitration for resolution.

Confidentiality

PBMares and the Authority may, from time to time, disclose Confidential Information (as defined below) to one another. Accordingly, PBMares and the Authority agree as the recipient of such Confidential Information (the "Receiving Party") to keep strictly confidential all Confidential Information provided to it by the disclosing party (the "Disclosing Party") and use, modify, store, and copy such Confidential Information only as necessary to perform its obligations and exercise its rights under this Engagement Letter. Except as otherwise set forth herein, the Receiving Party may only disclose the Confidential Information of the Disclosing Party to its personnel, agents, and representatives who are subject to obligations of confidentiality at least as restrictive as those set forth herein and only for the purpose of exercising its rights and fulfilling its obligations hereunder. To avoid any doubt, PBMares is permitted to disclose the Authority's Confidential Information to PBMares' personnel, agents, and representatives to provide the services or exercise its rights under the Engagement Letter or for the purpose of maintaining compliance with applicable laws and professional, regulatory, and/or ethical standards.

As used herein, "Confidential Information" means, information in any form, oral, graphic, written, electronic, machine-readable or hard copy consisting of: (i) any nonpublic information provided by the Disclosing Party, including, but not limited to, all of its inventions, designs, data, source and object code, programs, program interfaces. know-how, trade secrets, techniques, ideas, discoveries. marketing and business plans, pricing, profit margins and/or similar information: (ii) any information that the Disclosing Party identifies as confidential; or (iii) any information that, by its very nature, a person in the same or similar circumstances would understand should be treated as confidential, including, but not limited to, this Engagement Letter. Without limiting the generality of the foregoing, the Authority acknowledges and agrees that Audit Documentation constitutes Confidential Information of PBMares.

As used herein, the term "Confidential Information" will not include information that: (i) is publicly available at the time of disclosure by the Disclosing Party; (ii) becomes publicly available by publication or otherwise after disclosure by the Disclosing Party, other than by breach of the confidentiality obligations set forth herein by the Receiving Party; (iii) was lawfully in the Receiving Party's possession, without restriction as to confidentiality or use, at the time of disclosure by the Disclosing Party; (iv) is provided to the Receiving Party without restriction as to confidentiality or use by a third party without violation of any obligation to the Disclosing Party; or (v) is independently developed by employees or agents of the Receiving Party who did not access or use the Disclosing Party's Confidential Information.

The Receiving Party will treat the Disclosing Party's Confidential Information with the same degree of care as the Receiving Party treats its own confidential and proprietary information, but in no event will such standard of care be less than a reasonable standard of care. The Receiving Party will promptly notify the Disclosing Party if it becomes aware that any of the Confidential Information of the Disclosing Party has been used or disclosed in violation of this Engagement Letter.

Notwithstanding the foregoing, in the event that the Receiving Party becomes legally compelled to disclose any of the Confidential Information of the Disclosing Party, or as may be required by applicable regulations or professional standards, the Receiving Party will use commercially reasonable efforts to provide the Disclosing Party with notice prior to disclosure, to the extent permitted by law.

Data Protection Compliance

Our Privacy Policy ("Privacy Policy") is located on our website at https://www.pbmares.com/privacy-policy. Our Privacy Policy may be amended from time to time in our sole discretion and without prior notice, and is hereby incorporated by reference into this Engagement Letter. You acknowledge that you have read and understand the Privacy Policy and agree to the practices as described therein.

Prior to disclosing to us or our Subcontractors or granting us or our Subcontractors with access to your data, you will identify in writing any personal, technical, or other data provided or made accessible to us or our Subcontractors pursuant to this Engagement Letter that may be subject to heightened protections under applicable privacy, cybersecurity, export control, and/or data protection laws, including, but not limited to, protected health information pursuant to the Health Information Portability and Accountability Act of 1996 ("HIPAA"), classified, marked or unmarked or controlled unclassified information ("CUI") subject to the National Industrial Security Program Operating Manual ("NISPOM") or the Defense Federal Acquisition Regulation Supplement ("DFARS"), or export controlled data subject to Export Administration Regulations ("EAR"), or International Traffic in Arms Regulations ("ITAR"). Unless otherwise expressly agreed upon and specified in writing by PBMares and the Authority, you shall not provide us or any of our Subcontractors with access to such data and you shall be responsible for the handling of all such data in connection with the performance of the services requested hereunder, including, but not limited to, the scrubbing, de-identification, de-aggregation, protection, encryption, transfer, movement, input, storage, migration, deletion, copying, processing, and modification of such data.

PBMares and the Authority acknowledge and agree that they may correspond or convey information and documentation, including Confidential Information and Personal Information, via various forms of electronic transmission, including, but not limited to, Third-Party Products, such as, email, FTP and cloud-based sharing and hosting applications (e.g., portals, data analytics tools, and helpdesk and support ticketing applications), and that neither party has control over the performance, operation, reliability, availability, or security of these electronic transmissions methods. Therefore, neither party will be liable for any loss, damage, expense, harm, disclosure or inconvenience resulting from the loss, delay, interception, corruption, unauthorized disclosure, or alteration of any electronic transmission where the party has used commercially reasonable efforts to protect such information. We offer our clients various platforms for the exchange of information. You hereby agree that you shall be bound by and comply with any and all user terms and conditions made available (whether by link, click-through, or otherwise) with respect to such platforms.

Retention of Records

We will return to you all original records you provide to us in connection with this engagement. Further, in addition to providing you with those deliverables set forth in this Engagement Letter, we will provide to you a copy of any records we prepare or accumulate in connection with such deliverables which are not otherwise reflected in your books and records without which your books and records would be incomplete. You have the sole responsibility for retaining and maintaining in your possession or custody all of your financial and nonfinancial records related to this engagement. We will not host, and will not accept responsibility to host, any of your records. We, however, may maintain a copy of any records of yours necessary for us to comply with applicable law and/or professional standards or to exercise our rights under this Engagement Letter. Any such records retained by us will be subject to the confidentiality obligations set forth herein and destroyed in accordance with our record retention policies.

Termination

Your failure to make full payment of any and all undisputed amounts invoiced in a timely manner constitutes a material breach for which we may refuse to provide deliverables and/or, upon written notice, suspend or terminate our services under this Engagement Letter. We will not be liable to you for any resulting loss, damage or expense connected with the suspension or termination of our services due to your failure to make full payment of undisputed amounts invoiced in a timely manner.

In the event you terminate this engagement, you will pay us for all services rendered (including deliverables and products delivered), expenses incurred, and noncancelable commitments made by us on your behalf through the effective date of termination.

Either party may terminate this Engagement Letter upon written notice if: (i) circumstances arise that in its judgment would cause its continued performance to result in a violation of law, a regulatory requirement, applicable professional or ethical standards, or in the case of PBMares, our client acceptance or retention standards; or (ii) if the other party is placed on a Sanctioned List (as defined herein), or if any director or executive of, or other person closely associated with such other party or its affiliate, is placed on a Sanctioned List.

We will not be responsible for any delay or failure in our performance resulting from acts beyond our reasonable control or unforeseen or unexpected circumstances, such as, but not limited to, acts of God. government or war, riots or strikes, disasters, fires, floods, epidemics, pandemics or outbreaks of communicable disease, cyberattacks, and internet or other system or network outages. At your option, you may terminate this Engagement Letter where our services are delayed more than 120 days; however, you are not excused from paying us for all amounts owed for services rendered and deliverables provided prior to the termination of this Engagement Letter.

When an engagement has been suspended at the request of management or those charged with governance and work on that engagement has not recommenced within 120 days of the request to suspend our work, we may, at our sole discretion, terminate this Engagement Letter without further obligation to you. Resumption of our work following termination may be subject to our client acceptance procedures and, if resumed, will require additional procedures not contemplated in this Engagement Letter. Accordingly, the scope, timing and fee arrangement discussed in this Engagement Letter will no longer apply. In order for us to recommence work, the execution of a new Engagement Letter will be required.

The parties agree that those provisions of this Engagement Letter which, by their context, are intended to survive, including, but not limited to, payment, limitations on liability, dispute resolution, use and ownership, and confidentiality obligations, shall survive the termination of this Engagement Letter.

Miscellaneous

The Authority agrees that it will not include our reports, or otherwise associate us, with any public or private securities offering without first obtaining our consent. Therefore, the Authority agrees to contact us before it includes our reports, or otherwise makes reference to us, in any public or private securities offering. Our association with an official statement is a matter for which separate arrangements may be necessary. The Authority agrees to provide us with printer's proofs or masters of such offering documents for our review and approval before printing, and with a copy of the final reproduced material for our approval before it is distributed. If, based on our review, we identify no material inconsistencies with our audit, or other misstatements of fact, we will promptly communicate in writing to the Authority that we do not object to the inclusion of our report in the offering documents. In the event our auditor/client relationship has been terminated when the Authority seeks such consent, we will be under no obligation to grant such consent or approval.

Each party hereto affirms it has not been placed on a Sanctioned List (as defined below) and will promptly notify the other party upon becoming aware that it has been placed on a Sanctioned List at any time throughout the duration of this Engagement Letter. The Authority shall not, and shall not permit third parties to, access or use any of the deliverables provided for hereunder, or Third-Party Products provided hereunder, in violation of any applicable sanctions laws or regulations, including, but not limited to, accessing or using the deliverables provided for hereunder or any Third-Party Products from any territory under embargo by the United States or Canada. The Authority shall not knowingly cause PBMares to violate any sanctions applicable to PBMares. As used herein "Sanctioned List" means any sanctioned person or entity lists promulgated by the Office of Foreign Assets Control of the U.S. Department of the Treasury, the U.S. State Department, the Consolidated Canadian Autonomous Sanctions List, the United Nations Security Council, the European Union, and United Kingdom.

Any term of this Engagement Letter that would be prohibited by or impair our independence under applicable law or regulation shall not apply, to the extent necessary only to avoid such prohibition or impairment.

Notices

Unless otherwise expressly agreed upon by the parties in this Engagement Letter, all notices required to be given hereunder will be in writing and addressed to the party at the business address provided in this Engagement Letter, or such other address as such party may indicate by a notice delivered to the other party. A copy of any legal notice (e.g., any claimed breach or termination of this Engagement Letter) sent by the Authority to PBMares shall also be sent to the following address: Office of the General Counsel, PBMares, LLP, 701 Town Center Drive, Suite 900, Newport News, VA 23606. Except as otherwise expressly provided in this Engagement Letter, notices hereunder will be deemed given and effective: (i) if personally delivered, upon delivery; (ii) if sent by registered or certified mail or by overnight courier service with tracking capabilities, upon receipt; and, (iii) if sent by electronic mail (without indication of delivery failure), at such time as the party that sent the notice receives confirmation of receipt, whether by read-receipt confirmation or otherwise.

Entire Agreement

This Engagement Letter constitutes the complete and exclusive statement of agreement between PBMares and the Authority and supersedes all prior agreements, understandings, and proposals, whether oral or written, relating to the subject matter of this Engagement Letter.

If any term or provision of this Engagement Letter is determined to be invalid or unenforceable, such term or provision will be deemed stricken, and all other terms and provisions will remain in full force and effect.

This Engagement Letter may be amended or modified only by a written instrument executed by both parties.

Electronic Signatures and Counterparts

Each party hereto agrees that any electronic signature of a party to this Engagement Letter or any electronic signature to a document contemplated hereby (including any representation letter) is intended to authenticate such writing and shall be as valid, and have the same force and effect, as a manual signature. Any such electronically signed document shall be deemed (a) to be "written" or "in writing," (b) to have been signed and (c) to constitute a record established and maintained in the ordinary course of business and an original written record when printed from electronic files. Each party hereto also agrees that electronic delivery of a signature to any such document (via email or otherwise) shall be as effective as manual delivery of a manual signature. For purposes hereof, "electronic signature" includes, but is not limited to, (a) a scanned copy (as a "pdf" (portable document format) or other replicating image) of a manual ink signature, (b) an electronic copy of a traditional signature affixed to a document, (c) a signature incorporated into a document utilizing touchscreen capabilities or (d) a digital signature. This Engagement Letter may be executed in one or more counterparts, each of which shall be considered an original instrument, but all of which shall be considered one and the same agreement. Paper copies or "printouts," of such documents if introduced as evidence in any judicial, arbitral, mediation or administrative proceeding, will be admissible as between the parties to the same extent and under the same conditions as other original business records created and maintained in documentary form. Neither party shall contest the admissibility of true and accurate copies of electronically signed documents on the basis of the best evidence rule or as not satisfying the business records exception to the hearsay rule.

Please sign and return a copy of this Engagement Letter to indicate your acknowledgment of, and agreement with, the arrangements for our audit of the financial statements, including our respective responsibilities.

Acknowledgement and Acceptance

Each party acknowledges that it has read and agrees to all of the terms and conditions contained herein. Each party and its signatory below represents that said signatory is a duly authorized representative of such party and has the requisite power and authority to bind such party to the undertakings and obligations contained herein.

AGREED TO AND ACKNOWLEDGED BY:

PBMares, LLP	
Betty & Hedrick	
Betsy L. Hedrick, Partner	
Confirmed on behalf of the Economic Deve	lopment Authority of Stafford County, Virginia:
Jack Rowley, Treasurer	Date



April 18, 2024

Board of Directors Economic Development Authority of Stafford County, Virginia 1300 Courthouse Road Stafford, Virginia 22555

Attention: Jack Rowley, Treasurer

This letter is intended to communicate certain matters related to the planned scope and timing of our audit of the Economic Development Authority of Stafford County, Virginia's ("Authority"), a discretely presented component unit of Stafford County, Virginia, financial statements and compliance as of and for the year ending June 30, 2024.

Communication

Effective two-way communication between our firm and the Board of Directors is important to understanding matters related to the audit and developing a constructive working relationship.

Your insights may assist us in understanding the Authority and its environment, identifying appropriate sources of audit evidence, and providing information about specific transactions or events. We will discuss with you your oversight of the effectiveness of internal control and any areas where you request additional procedures to be undertaken. We expect that you will timely communicate to us any matters you consider relevant to the audit. Such matters might include strategic decisions that may significantly affect the nature, timing, and extent of audit procedures, your suspicion or detection of fraud, or any concerns you may have about the integrity or competence of senior management.

We will timely communicate to you any fraud involving senior management and other known or likely fraud, noncompliance with provisions of laws, statutes, regulations, rules, provisions of contracts or grant agreements or abuse that is likely to have a material effect on the financial statements. We will also communicate illegal acts, instances of noncompliance or fraud that come to our attention (unless they are clearly inconsequential), and disagreements with management and other serious difficulties encountered in performing the audit. We also will communicate to you and to management any significant deficiencies or material weaknesses in internal control that become known to us during the course of the audit. Additionally, we will communicate significant unusual transactions, matters that are difficult or contentious for which we consulted outside the engagement team, and circumstances that affect the form and content of the auditor's report. Other matters arising from the audit that are, in our professional judgment, significant and relevant to you in your oversight of the financial reporting process will be communicated to you in writing.

Shared Responsibilities for Independence

Independence is a joint responsibility and is managed most effectively when management, audit committees (or their equivalents), and audit firms work together in considering compliance with American Institute of Certified Public Accountants ("AICPA") and *Government Accountability Office* ("GAO") independence rules. For PBMares to fulfill its professional responsibility to maintain and monitor independence, management, the Board of Directors and PBMares each play an important role.

Our responsibilities:

- AICPA and GAO rules require independence both of mind and in appearance when providing audit
 and other attestation services. PBMares is to ensure that the AICPA and GAO's General Requirements
 for performing non-attest services are adhered to and included in all letters of engagement.
- 2. Maintain a system of quality management over compliance with independence rules and firm policies.

Your responsibilities:

- 1. Timely inform PBMares, before the effective date of transactions or other business changes of the following:
 - a. New affiliates, directors, or officers.
 - b. Changes in the organizational structure or the reporting entity impacting affiliates such as subsidiaries, partnerships, related entities, investments, joint ventures, component units or jointly governed organizations.
- 2. Provide necessary affiliate information such as new or updated structure charts, as well as financial information required to perform materiality calculations needed for making affiliate determinations.
- 3. Understand and conclude on the permissibility, prior to the authority and its affiliates, officer, directors, or persons in a decision-making capacity, engaging in business relationships with PBMares.
- 4. Not entering into arrangements of nonaudit services resulting in PBMares being involved in management decisions on behalf of the Authority.
- 5. Not entering into relationships resulting in close family members of PBMares covered persons, temporarily or permanently acting as an officer, director, or person in an accounting, financial reporting or compliance oversight role at the Authority.

Our Independence Policies and Procedures

Our independence policies and procedures are designed to provide reasonable assurance our firm and its personnel comply with applicable professional independence standards. Our policies address financial interests, business and family relationships, and non-audit services that may be thought to bear on independence. For example, no partner or professional employees are restricted in their ability to own a direct financial interest or a material indirect financial interest in a client or any affiliate of a client. Also, if an immediate family member or close relative of a partner or professional employee is employed by a client in a key position, the incident must be reported and resolved in accordance with firm policy. In addition, our policies prohibit us from providing certain non-attest services and require audit clients to accept certain responsibilities in connection with the provision of permitted non-attest services.

The Audit Planning Process

Our audit approach places a strong emphasis on updating our understanding of how the Authority functions. This enables us to identify key audit components and tailor our procedures to the unique aspects of your operations. The development of a specific audit plan will begin by meeting with you and with management to update our understanding of business objectives, strategies, risks, and performance.

As part of updating our understanding of the Authority and its environment, we will update our understanding of your system of internal control. We will use this understanding to identify risks of material misstatement and noncompliance, which will provide us with a basis for designing and implementing responses to the assessed risks of material misstatement and noncompliance. We will also update our understanding of the users of the financial statements in order to establish an overall materiality level for audit purposes. We will conduct formal discussions among engagement team members to consider how and where your financial statements might be susceptible to material misstatement due to fraud or error or to instances of noncompliance.

The Concept of Materiality in Planning and Executing the Audit

We apply the concept of materiality in both planning and performing the audit, evaluating the effect of identified misstatements or noncompliance on the audit, and the effect of uncorrected misstatements, if any, on the financial statements, forming the opinions in our report on the financial statements, and determining or reporting in accordance with Government Auditing Standards and other compliance reporting requirements. Our determination of materiality is a matter of professional judgment and is affected by our perception of the financial and compliance information needs of users of the financial statements. We establish performance materiality at an amount less than materiality for the financial statements as a whole to allow for the risk of misstatements that may not be detected by the audit. We use performance materiality for purposes of assessing the risks of material misstatement and determining the nature, timing and extent of further audit procedures. Our assessment of materiality throughout the audit will be based on both quantitative and qualitative considerations. Because of the interaction of quantitative and qualitative considerations, misstatements of a relatively small amount could have a material effect on the current financial statements as well as financial statements of future periods. We will accumulate misstatements identified during the audit, other than those that are clearly trivial. At the end of the audit, we will inform you of all individual uncorrected misstatements aggregated by us in connection with our evaluation of our audit test results.

Significant Risks of Material Misstatement

Our audit of the financial statements includes the performance of risk assessment procedures in order to identify risks of material misstatement, whether due to fraud or error. As part of these risk assessment procedures, we determine whether any risks identified are a significant risk. A significant risk is an identified risk of material misstatement for which the assessment of inherent risk is close to the upper end of the spectrum of inherent risk due to the degree to which inherent risk factors affect the combination of the likelihood of a misstatement occurring and the magnitude of the potential misstatement should that misstatement occur, or that is to be treated as a significant risk in accordance with auditing standards generally accepted in the United States of America. As part of our initial risk assessment procedures, we identified the following risk as significant risk. Additional significant risks may be identified as we perform additional audit procedures.

Risk Name	Risk Description	Planned Response
Management Override of Controls	Management could override controls in order to commit fraudulent financial reporting or misappropriate assets.	Application of professional skepticism in obtaining and evaluating evidence, use of third party confirmations to corroborate management's representations, performing additional testing over journal entry preparation, review, and supporting documentation.

Our Approach to Internal Control and Compliance Relevant to the Audit

Our audit of the financial statements, including compliance, will include updating our understanding of internal control over financial reporting and compliance sufficient to plan the audit and determine the nature, timing, and extent of audit procedures to be performed. An audit is not designed to provide assurance on internal control over financial reporting and compliance or identify significant deficiencies or material weaknesses. Our review and understanding of the Authority's internal control over financial reporting and compliance is not undertaken for the purpose of expressing an opinion on the effectiveness of internal control.

We will issue a report on internal control over financial reporting and compliance related to the financial statements. This report describes the scope of testing of internal control over financial reporting and compliance and the results of our tests of internal control over financial reporting and compliance. Our report on internal control over financial reporting and compliance will include any significant deficiencies and material weaknesses in the system of which we become aware as a result of updating our understanding of internal control and performing tests of internal control over financial reporting and compliance consistent with the requirements of Government Auditing Standards issued by the Comptroller General of the United States and Specifications for Audits of Authorities, Boards and Commissions, provided by the Auditor of Public Accounts for the Commonwealth of Virginia.

We will issue a report on compliance with laws, statutes, regulations, and the terms and conditions of federal awards, if applicable. We will report on any noncompliance that could have a material effect on the financial statements. Our report on compliance will address material errors, fraud, violations of compliance requirements, and other responsibilities imposed by state and federal statutes and regulations and assumed contracts; and any state or federal grant, entitlement, or loan program questioned costs of which we become aware, consistent with the requirements of the standards and specifications identified above.

Timing of the Audit

We will schedule audit field work for mutually agreed upon dates. Management's adherence to its closing schedule and timely completion of information used by us in performance of the audit is essential to timely completion of the audit.

Closing

We will be pleased to respond to any questions you have about the foregoing. We appreciate the opportunity to continue to be of service to the Authority.

This communication is intended solely for the information and use of the Board of Directors and is not intended to be, and should not be, used by anyone other than this specified party.

Sincerely,

PBMares, LLP

Betsy L. Hedrick, Partner

Buty & Hedrick-

9B





Stafford EDA

Package coverages, terms, conditions, and exclusions are only briefly outlined. For complete provisions, please refer to the coverage contract. For additional information, please contact: Member Services at (844) 986-2705 or info@riskprograms.com



The largest public entity risk pool in Virginia

VAcorp was established in 1993 at the request of Virginia counties seeking to break from the status quo of the commercial insurance industry and assert more control over their risk management and coverage needs. Today, we are the largest self-insurance risk pool for public entities and school divisions in the commonwealth. We provide coverage to more counties, school divisions, and county-related agencies than any other provider, and we attribute our extraordinary success to our membercentric focus. As a member, you are much more than a customer. You are a part of VAcorp itself! Our membership is at the heart of everything we do, and this focus has driven us to emerge as a leader in developing coverage solutions. We are a one-stop-shop when it comes to safeguarding your peace of mind – capable of addressing all of your risk management needs.

VAcorp provides the most comprehensive coverages available. Period.

For decades, VAcorp has been a leader in creating innovative solutions to the unique challenges faced by Virginia's public sector entities and school divisions. As a pool participant, you can take advantage of VAcorp's vast array of membership benefits.

VAcorp Coverages

Property
Business Auto
Workers' Compensation
General Liability
Public Officials Liability
Law Enforcement Liability
Cyber Liability
Environmental Liability
Inland Marine
Equipment Breakdown
Crime
Volunteer Accident
Security Risk Management
Excess Limits



Welcome to VAcorp

You're choosing the best protection

Our goal has always been to provide the most comprehensive coverage possible for public entities. We believe in being agile and responsive to meet the needs of our membership, and that innovative spirit has driven us to develop coverages that in many cases are not available anywhere else in the marketplace. We cater our coverages specifically to Virginia's local government entities and school divisions, and that narrow focus has propelled us to the dominant position in our market. More public entities choose VAcorp over any other provider because they demand the highest level of protection to safeguard their organizations.



Coverage advantages

Property

- Broad form, all risks
- · No pool aggregate
- · Guaranteed replacement cost
- Pollution liability coverage for first and third party clean up
- No pool limit for named windstorms
- No pool limit on business interruption
- · No pool limit on extra expense
- · Includes vehicular bridges
- Includes underground property
- Includes piers, wharves, and docks

Liability

- General Liability minimum of \$2,000,000 per occurrence limit
- · No annual aggregate
- No mandatory deductibles or caps
- · No member cost-sharing
- · Broad legal defense coverage
- Coverage includes FOIA, EEOC, OCR, and COIA claims
- · Back and front pay included

Cyber Liability

- Comprehensive Cyber Risk program
- · No deductible or sublimits
- No pool aggregate with \$1 mil limit or greater
- Includes regulatory liability coverage
- Designated breach coach on cyber incidents
- Public relations and notification guidance
- Proactive scanning of publicfacing domains
- Training available

Security Risk Management

- Coverage for "active shooter" events
- Includes weapons assault coverage
- Includes public relations response
- Includes staff counseling
- Includes threat response expense extension

Workers' Compensation

- Automatic 5% dual program credit when Workers' Compensation coverage added
- Case Management services provided by nursing professionals
- Nurse triage and claims reporting service assures prompt processing
- Medical Bill Review provides savings across multiple medical provider networks to ensure cost effective treatment
- First Fill prescription program to save employee "out of pocket" expense



Service advantages

Risk Control

- Facility safety assessments
- Certified Playground Safety Inspectors (CPSI)
- Risk management policy creation and consultation
- In person and web-based employee training – safety, liability, human resources, cyber security, and more
- · Claims analysis
- Safety committee assistance and participation
- Hot topic workshops presented at various conferences across Virginia

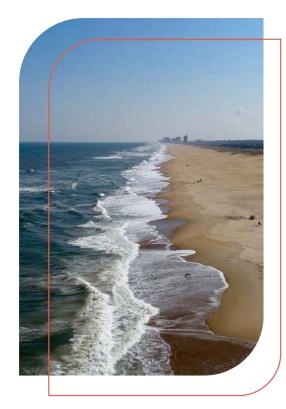
Member Portal

- Intuitive, user-friendly design
- Claims reporting with instantaneous claim number
- Risk management tools and templates
- Downloadable employee training presentations and webinars
- · Customizable loss reports
- Claim viewer giving access to claim summaries, financials, and adjuster notes
- Property and vehicle schedule editing tool
- Certificates of insurance request feature
- · Cyber eRiskHub
- Safety Source streaming library with over 1000 videos

Other Services

- Property valuations provided at no charge
- Investigations unit available for claim analysis and surveillance
- AskHR provides guidance on human resources questions
- GatherGuard makes it simple to acquire short-term event coverage for facility users
- Contract and lease review to ensure adequate protection
- Safelite Auto Glass direct billing for quick and painless glass replacement; with a deductible waiver on glass repairs

In choosing VAcorp, you are choosing to stand with hundreds of like-minded public entities throughout the state who demand more than the status quo from their coverage provider, and we thank you for your choice.



You're choosing price stability

No one likes surprises. The pool was founded on the principle of price stability, and that long-standing ideal has guided our decisions since day one. While the commercial insurance market has experienced considerable volatility, and competitors have stripped away coverages to combat rate increases, the pool has enjoyed remarkable rate stability year over year for decades, even as we've consistently expanded coverages. It all adds up to giving you peace of mind, aiding in long-term planning and budgeting.



At VAcorp, you are an owner of the program and its assets. There are no outside owners, investors or shareholders expecting dividends or profits. Rather than profit-minded executives making decisions, we have a Supervisory Board elected from and by our members. As a voting member, you have a direct voice in what matters most to your organization. The Board approves all major decisions, and again this year voted to return surplus funds to members at renewal.









You're choosing transparency

We're proud of the products and services we offer, so we feel there's no need to play games or hide behind gimmicks. We begin our renewal process early each year to ensure you have ample time to prepare your budget. We empower members to run your own loss reports at the click of a button on our website without having to request that information. Because we're partners when it comes to protecting your organization, we openly share the information we have for each of your claims. With our online claim viewer, we bring you behind the curtain and give you the same access to financials and notes that our adjusters have themselves.

VAcorp.org 888-822-6772



Coverage	Deductible	Contribution		
General Liability : \$2,000,000 Combined Single Limit; Occurrence Form; No Annual Aggregate; Non-Audited	None	\$250		
Public Officials Liability: \$1,000,000 Limit Each Wrongful Act	\$1,000	\$550		
Crime : Blanket \$250,000 Faithful Performance; In/Out Robbery; Counterfeit; Forgery; Computer Fraud; Telephone Toll Fraud \$25,000 sublimit	\$250	\$675		
Environmental Liability: \$1,000,000 Limit	\$25,000	Included		
Security Risk Management Program :	None	Included		
Cyber Risk: \$500,000 Limit None				
Grand Total Annual Contribution				
Dual Program Discount, (savings included abo	\$0			
Less	(\$19)			
Total	Contribution Due	\$1,456		

In order to be eligible for VAcorp membership, the following coverages must be selected: Property (where applicable), General Liability, Business Auto (where applicable), and Crime.

Any additions or deletions made after the proposal and initial billing effective up to and including July 1st will result in an endorsement and contribution adjustment.



RESPONSE NEEDED - If electing option(s) below, please indicate on <u>Coverage Intent Form</u> form. Otherwise, coverage will be based upon current coverage as you do not wish to select proposed option(s) below.

2024 - 2025 Quote Options for Stafford EDA

OPTION 1: Cyber Risk - Increased Liability

VAcorp provides members an opportunity to increase Cyber Risk coverage. The purchased limit is your own limit, which is outside of the VAcorp pooled limit for other members. Cyber Risk Liability provides coverage due to network security breaches (including hacking and viruses) and online privacy matters (including identity theft). Coverage also includes Crisis Management, Remediation and Notification Expense coverage for public relations services, expense to determine scope of breach, and notification expense required by law, including mailings and monitoring up to the purchased limit.

Limit	Deductible	Annual Contribution
\$1,000,000	\$0	\$1,000
\$2,000,000	\$0	\$2,000



General Liability

- VAcorp general liability coverage provides the broadest protection for public entities in Virginia.
- VAcorp coverage provides protection from claims or suits for personal injury or property damage.
- Defense costs are provided for certain excluded acts.
- Excess limits available.

Basis of Contribution	
Net Operating Expense	\$ 37,013

Limits

- \$2,000,000 Combined Single Limit for Bodily Injury and Property Damage Each Occurrence
- No Annual Aggregate

Additional Coverages

- Contractual Liability for Covered Contracts
- Personal Injury and Advertising Liability
- Broad Form Property Damage Liability
- Incidental Medical Malpractice
- · Limited Worldwide Liability
- Owned Watercraft under 51 Feet
- Products/Completed Operations
- Volunteers included as Covered Persons (Volunteer Fire and Rescue are excluded)
- Punitive Damages Covered in Most Cases
- Employee Benefits Liability
- · Drone Liability

Sublimits

- \$500,000 Fire Legal Liability Real Property
- \$10,000 Premises Medical Payments (Per Person)
- \$10,000 Premises Medical Payments (Per Occurrence)

Deductible

None



Public Officials Liability

- Public Officials Liability provides protection against allegations of wrongful acts, such as sexual harassment and employment practices.
- Defense costs are provided for certain excluded wrongful acts.

Limits

- \$1,000,000 Each Wrongful Act
- \$0 Annual Aggregate

Policy Form

Occurrence

Coverages

- Governing body and staff considered covered persons
- Employment Practices
- Sexual Harassment
- Defense cost in addition to coverage limits

\$100,000 Defense Limit Provided for the Following Excluded Coverages:

- Fraud and Dishonesty
- Profit and Gain
- Violation of Statute
- Failure to Maintain Insurance
- Breach of Fiduciary Duty
- Breach of Contract, other than Failure to Pay
- Land Use/Eminent Domain
- OCR/EEOC Complaints

Deductible

• \$1,000 Per Occurrence



Crime

- Crime provides protection from loss of money and securities, as well as, forgery and fraud.
- State-required faithful performance bonds for covered persons are included.
- Coverage is for covered crimes committed by employees and volunteers.

Limits

- \$250,000 Per Occurrence
- \$25,000 Telephone Toll Fraud

Coverage Forms

- Employee Theft
- Faithful Performance / Employee Dishonesty
- Blanket Position Bond
- Loss Inside and Outside the Premises
- Money Orders and Counterfeit Paper Currency
- Depositors ForgeryComputer Fraud
- Funds Transfer Fraud

Deductible

• \$250 Per Occurrence

Environmental Liability

- VAcorp provides members with liability protection for first and third party environmental liabilities.
- Coverage for third party cleanup involving above ground pollution exposures is included.

Limits

- \$1,000,000 Each Incident and Aggregate Per Member
- \$2,000,000 Pool Aggregate

Coverages

- Third Party Clean-up for above ground pollution exposures, such as:
 - Water & Sewer Operations
 - Transfer Stations
 - Spraying of Pesticides and Herbicides
 - Golf Courses
 - Above Ground Storage Tanks

Exclusions *

- Underground Storage Tanks
- Landfills
- * VAcorp will place coverage for these excluded exposures through a commercial carrier, if requested.

Deductible

• \$25,000 Per Occurrence

Security Risk Management Program

- VAcorp Security Risk Management Program covers nearly all persons while on Member property or participating in an activity sponsored by the Member, from acts of violence, threats, disappearance, abduction, hijacking, and other events.
- Coverage includes counseling during and after a covered event.

Limits

- \$1,000,000 for Assault with a Weapon
 \$1,000,000 for Ransom, Legal Liability, and Business Interruption
 \$1,000,000 Combined for Negotiators, Public Relations, Counseling Fees, and Temporary Security
- Various Sublimits apply

Covered Persons

Employees, leased or temporary employees, students, volunteers, interns, board members, administrators, faculty parents, and family members while on premises or attending or participating in an activity organized by the Member

Covered Events

- Assault with a weapon involving a covered person resulting in death or serious injury and regional media coverage Disappearance of a covered person from Member property or Member sponsored event
- Extortion Threats
- Hijacking
- Hostage Taking
 Abduction Employee or Volunteer
 Emergency Political Evacuation
- Threats to:
 - Kill or injure covered personsDamage to Member property

 - Disrupt computer systems
 Reveal confidential information about covered persons

Coverages Provided

- Legal LiabilityLoss of Revenue
- Fees and expense of expert crisis response consultants deployed within 24 hours worldwide
- Costs of increased temporary security measures
 Consultant costs and expenses for investigation into disappearance of a covered person
 Costs to evacuate covered persons to a place of safety due to political instability overseas
- Death or Dismemberment Benefit Additional covered expenses include
- - · Psychiatric and Medical Care
 - Legal Advice

 - Reward Monies
 Travel and Accommodation
 - Salary of victim's family and replacement staff
 - Rest and Rehabilitation
 - · All other reasonable and necessary expenses

Deductible

None



Cyber Risk

VAcorp members are covered for online privacy matters (including identity theft), losses due
to network security breaches (including hacking and viruses), copyright infringement, and
online slander or libel, among other issues.

Limits

- \$500,000 Per Occurrence and Aggregate Per Member
- \$5,000,000 Combined Aggregate for all Members

Coverages

Network Security, Privacy, and Data Breach Liability

- Liability for unauthorized access to the computer network, including personal identifying information such as social security numbers, credit card numbers, etc.
- · Liability for transmission of a computer virus

Multimedia Liability

Copyright/trademark infringement, invasion of privacy, plagiarism, libel and slander through website or social media

Regulatory Liability

- Liability, including defense costs, resulting from a claim by an official regulatory agency or governmental body as a result of a security breach or privacy breach or breach of privacy regulations
- Includes civil and/or administrative penalties or fines imposed by an official regulatory agency or governmental body

Data Breach Incident Response

• Expenses paid to third party service providers arising from a data breach for legal services, notification expenses, fraud monitoring and resolution services, call center services, public relations services, and computer forensic services.

Data Restoration

- · Costs to restore, compile or replace data
- Reasonable and necessary costs and expenses to determine scope of breach
- Costs paid to restore, compile or replace data to a third party as a result of a network security breach or cyber extortion
 event

Cyber Extortion

• Reimbursement of reasonable costs and expenses resulting from request for money to avoid damage, destruction, corruption or introduction of a computer virus, a malicious code or denial of service

Social Engineering Fraud

 Covers financial loss relating to a social engineering event whereby an employee is instructed to move funds to another bank fraudulently

PCI DSS Fines

Covers PCI contractual costs and regulatory fines following a security or privacy event

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None



PRINTED NAME

ATTENTION

Upon review, please sign/return to underwriting@riskprograms.com to ensure prompt processing of documents, including invoice and certificates of coverage.

DATE

2024 - 2025 Coverage Intent Form

After careful consideration of your proposal, we accept your coverage program subject to the following selections or changes:

ACCEPTANCE:

ACCEPT - We	e accept all coverage	s as presented in this proposal.						
MODIFY - We	wish to request the	following changes:						
REJECT - We	do not accept your	proposal.						
OPTIONAL QU	OTES PROVIDE) HEREIN:						
Accept	Reject		СҮВІ	ER RISK:				
		ELECT optional Increased Limit for Cyber Risk as follows: Total Limit: Additonal Contribution: \$						
If additional quote o	options are provided	herein, please indicate below if electing. Otherwise, coverage will b	ne based upo	n current coverage as you do not wish to select option(s).				
BILLING TERMS								
	the following billing to	erms shown below						
Coverages (if	applicable):							
		Property & Casualty		Due and payable in full				
		Accident and Illness		Due and payable in full				
		Waskand Campanation		Annual Payment				
	Workers' Compensation Quarterly Installments							
Any additions or o	deletions made after	the proposal and initial billing effective up to and including July 1st v	will result in a	an endorsement and contribution adjustment.				
A late charge of 1	% per month(12% pe	er annum) will be assessed for contributions received 30 days after	due date.					

SIGNATURE